



Recovery Plan Performance Report District of Columbia

State and Local Fiscal Recovery Funds 2021 Report

District of Columbia
2021 Recovery Plan

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Executive Summary

Mayor Muriel Bowser's Recovery Plan for Washington, DC marks a turning point in a global public health crisis that has taken the lives of millions of people worldwide and led to an immediate and significant global recession. This document summarizes Mayor Bowser's plan to leverage the more than \$2.6 billion in State and Local Fiscal Recovery Funds to provide relief, recovery, and growth for residents and businesses across all of Washington, DC's eight wards. These investments focus on what we know to be the pillars of an equitable recovery: access to safe and affordable housing, high-quality job training, healthy neighborhoods, academic acceleration, increased access to quality child care, programs to reduce gun violence, safe and accessible transportation options, and supports for businesses and residents hit hardest by the economic crisis of the past year and a half.

During 2020, the District faced significant uncertainty, both in terms of the impacts of the COVID-19 coronavirus as well as its impact on our financial future. With so much uncertainty, we controlled what we could and made big investments in our DC Values and in keeping our community safe and healthy. Today, we have cause for more hope and a chance to look at how we come back stronger and more equitable than before. Everyone 12 and older is now eligible for the vaccine; more than 65% of all DC residents are at least partially vaccinated; and through President's Biden's American Rescue Plan, DC received a significant increase in federal relief funds.

The District has received nearly \$3.3 billion in relief through the American Rescue Plan, largely made up of \$2.3 billion in state and local fiscal recovery funds, \$107 million in capital infrastructure funds, and nearly \$980 million of specific grants that go directly to agencies with specific uses. In addition, more than \$2 billion is flowing directly to residents, businesses, hospitals, the Washington Metropolitan Area Transit Authority (WMATA) and other non-DC governmental entities. This assistance comes in the form of business grants, tax credits, stimulus payments, SNAP benefits, unemployment insurance and more. These resources are providing critical and immediate relief to District residents, and we are particularly appreciative of the Biden Administration and the U.S. Congress' decision to include the \$755 million that Washington, DC was denied in the Coronavirus Aid, Relief, and Economic Security (CARES) Act as a result of not yet having statehood.

Mayor Bowser's Recovery Plan recognizes that the landscape has shifted over the past year and a half and seizes on this once-in-a-lifetime opportunity to put our city on a trajectory toward a more equitable future. This document outlines how the State and Local Fiscal Recovery Funds are proposed to be invested, starting in FY 2021 through FY 2024; the District's key goals, including how these investments will promote equitable outcomes; progress to date, including community engagement; how the District will ensure strong labor standards in infrastructure projects included in the Recovery Plan; and finally, how the District is investing in evidence-based interventions and maximizing the number of rigorous evaluations of our new investments.

While relief cannot come soon enough for the residents and businesses hurting from the impacts of the pandemic and economic recession, we are proud of the progress made to date in developing and implementing the Recovery Plan and the pace of the District's rollout. The Mayor transmitted her proposed federal Recovery Budget to the DC Council just two and a half weeks after the US Treasury Department issued its Interim Final Rule on May 10, 2021 detailing the eligible uses of State and Local Fiscal Recovery Funds. While many of the District's investments will begin at the start of the new fiscal year (FY 2022) in October 2021, some critical recovery efforts were launched as soon as the recovery funds were received, and the DC Council agreed to

expedite a vote on other high-priority projects to allow them to begin in the summer of 2021. In addition, to promote transparency and community engagement in the implementation of the Recovery Plan, the District will launch a public reporting dashboard showing the use of the federal recovery funds and associated performance measures in September 2021.

The District has also devoted considerable attention to ensuring the successful management, oversight, monitoring, and evaluation of these significant federal resources. The Recovery Plan includes funding to increase capacity within the Office of the Inspector General and the Office of the Chief Financial Officer (OCFO), as well as the District agencies responsible for procurement, human resources, IT, and property management. The District benefits from already having in place a strong performance management team and a team of social scientists within the Lab@DC which will be expanded to support the launch, evaluation, and monitoring of federal recovery initiatives, as well as an Office of Racial Equity to help ensure that investments are having the intended positive impacts on disproportionately impacted populations.

In addition, the Office of the City Administrator (OCA) created a new position to lead its compliance, reporting and administration activities for the State and Local Fiscal Recovery Funds; established new processes for verifying eligible uses of funds and documenting agencies' spending plans; and, in collaboration with OCFO, established a system for tracking spending within required expenditure categories. OCA and OCFO also held numerous training sessions for District agencies on compliance and reporting requirements and are developing detailed written guidance. The District government has processes, controls, and systems in place to ensure that we can meet federal requirements, effectively deliver these essential resources and services to DC residents and businesses, and monitor and evaluate implementation to continue maximizing the impacts of our investments over time.

Uses of Funds

Overview

The District received \$1,802,441,116 in Coronavirus State Funds, including \$754,861,936 provided to make up for the underpayment of Coronavirus Relief Funds in 2020; \$137,083,470 in Coronavirus Local Funds - County; and \$372,859,344 in Coronavirus Local Funds - Metro City. The District allocated these funds by extending its normal budget process to allow for submission of the Mayor's proposed budget on May 27 and a final vote by the DC Council on August 3. Drawing on public input received in the Budget Engagement Forums, through letters and meetings with community organizations, and through Councilmember requests, the Mayor developed a set of priority initiatives to support with these funds, through the Fair Shot federal recovery budget. These priority initiatives are as follows:

- COVID-19 Public Health Emergency Direct Response Costs;
- Economic Recovery for Residents and Businesses;
- Build and Preserve Affordable Housing;
- Learning Acceleration;
- Reduction of Healthcare Disparities;
- Gun Violence Prevention;
- Youth Safety; and
- Alternative 911 Response.

All of these initiatives were approved in the final budget passed by the DC Council, with some modifications to specific projects and investments. Please see the Project Inventory section of this report for project overviews; funding allocations by project, federal recovery budget initiative, and Expenditure Category; and assessments of the projects' use of evidence.

Strategies employed to maximize programmatic impact and effective, efficient, and equitable outcomes

During the federal recovery budget formulation process, Mayor Bowser's Deputy Mayors identified target outcomes for each initiative and worked with relevant agencies to propose a suite of evidence-based investments to support the outcomes identified. These investments were evaluated for equity based on information and expertise obtained in order to understand which residents and businesses were the most negatively affected by the public health emergency and resulting economic recession. The director of the Office of Racial Equity participated in these discussions and budget review meetings. As proposals advanced in consideration by leadership, the Performance Team assisted with the development of the target outcomes, the Lab@DC rated the proposed investments according to the strength of supporting evidence provided, and the Budget Team assessed funding requests and spending plans for efficiencies.

Each of these offices will play important roles in the launch, evaluation, and monitoring of the District's federal recovery investments. A portion of the recovery funds was allocated to support these activities. Specifically, the Performance Team is working with agencies to develop Key Performance Indicators and strategic initiatives for federal recovery projects. The Lab@DC is increasing the size of its civic design team to support the effective implementation of projects applying user-centered design principles. The Lab@DC is also developing randomized control trials and other evaluations of selected investments in the recovery budget, as discussed further in the "Use of Evidence" section of this report. The Budget Team will continue monitoring

the use of funds to support efficient and effective investments, including through future redistributions where necessary.

Recovery Plan Highlights by Expenditure Category

This section includes highlights of selected investments in the following expenditure categories. Please see the Project Inventory section of this report for the full list of investments organized by the District’s priority initiatives as well as by the federally prescribed expenditure categories. The District elected not to use federal funds for premium pay to essential workers (EC 4). DC did use its own local funds to provide hazard pay of up to \$140 per pay period to workers who physically reported to work during the public health emergency, as well as a “Time Off Award” of 40 hours of leave for employees who reported to work throughout the emergency.

Categories of Uses of Funds	Total 5-year budget
1. Public Health	181,469,296
2. Negative Economic Impacts	563,387,210
3. Services to Disproportionately Impacted Communities	918,103,788
4. Premium Pay	0
5. Infrastructure	33,000,000
6. Revenue Replacement	598,644,297
7. Administrative	17,629,029

Public Health (EC 1)

The largest grouping of costs within expenditure category (EC) 1 fall into the District initiative for COVID-19 Direct Response. These efforts include costs for a variety of strategies that will support the prevention or mitigation of the spread of the COVID-19 disease in our neighborhoods and government owned facilities. The largest project under this EC includes many of our Emergency Operations Center costs, vaccination programming efforts and projects dedicated to the safe reopening of District-owned spaces. Also highlighted here is the District’s Alternative 911 Response initiative that will implement a new protocol for responding to mental health emergencies. Other investments include support for unmet health insurance costs, the promotion of health equity, and funding for recommendations of the Mayor’s Commission on Healthcare Systems and Transformation, as well as a project focused on school-based mental health and social-emotional learning.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
COVID-19 Response Costs	COVID-19 Response Costs	81,289,291
COVID-19 Response Costs	Re-Open	46,352,321
Alternative 911 Response	Expand CRT/Check on Welfare	15,679,773
Health	Health [Premium Support, Other]	15,359,000
Health	Health Equity	12,336,138
Health	Howard Center of Excellence	8,482,500
Learning Acceleration	Youth Mental Health & SEL	1,970,273
Public Health (EC 1)		181,469,296

COVID-19 Public Health Emergency Response: The District allocated \$127 million of its federal recovery funds to support costs for COVID-19 response and the safe reopening of public facilities that did not already have identified funding sources, including for services provided through the District’s Emergency Operations Center and through the Public Health Lab, Child and Family Services Agency, DC Public Schools, Department of Behavioral Health, Department of Employment Services, Department of Human Services and Office of Contracting and Procurement.

Alternative 911 Response for Behavioral Health Calls: This initiative includes multiple components designed to route emergency calls to the most appropriate point of response by broadening the network of agencies and services available for deployment from the 911 call centers operated by the Office of Unified Communications (OUC). The public health component of the initiative will establish the direct deployment of the Department of Behavioral Health’s (DBH’s) Community Response Team (CRT) to respond to certain mental health crises. In addition, some non-emergency 911 calls will be routed to DBH’s existing Access Helpline to connect callers with mental health services. The new response protocol was developed by an interagency task force including OUC, DBH, the Metropolitan Police Department (MPD) and the Department of Fire and Emergency Medical Services, among other participants. The federal funding is being used to update the 911 response software system, hire additional 911 call takers, community-based responders, an MPD behavioral health coordinator, and educate the public about the changes.¹

Negative Economic Impacts (EC 2)

The major initiatives and projects in this expenditure category can be roughly divided into those that aim to provide resources for residents or households (\$333 million), and those that are focused on businesses (\$230 million). However, the Negative Economic Impacts category is not the only category with investments focused on household or business assistance. A number of other significant resident-focused investments are detailed in the following section discussing the Services to Disproportionately Impacted Communities expenditure category. Similarly, the Revenue Replacement expenditure category summarized later in this report also includes funding for numerous projects supporting small businesses, such as Shop in the District, the Vibrant Places Fund, and a new effort to Fast Track Licensing, Permitting and Inspection services to boost the District’s economic recovery.

Resident-Focused Investments to Reduce Negative Economic Impacts

These investments of more than \$333 million over five years focus on workforce development and work-based learning, child care during the economic recovery, food access and security, reduced utility costs and income support while families work toward self-sufficiency. Among the workforce investments for adults are projects to provide individual career coaching for 5,000 DC residents per year, and to double the number of SolarWorks DC trainees learning about solar system design and installation from 75 to 150 per year. Further, in addition to the Nourish DC/Good Food Fund highlighted below, other nutrition-related projects include funding for senior meal delivery and the Capital Area Foodbank, and an increased investment in Produce Rx, a program allowing medical professionals to prescribe fresh and frozen fruit and vegetables for patients experiencing diet-related chronic illnesses.

¹ Some of these activities fall under different Expenditure Categories, including revenue replacement, but the DBH Community Response Team and MPD Behavioral Health Coordinator costs are specifically classified as public health expenditures.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
Economic Recovery	Workforce Development, Career Coaches and Green Transition [SolarWorks DC and Green Infrastructure Maintenance]	58,687,691
Economic Recovery	Food Access	57,670,071
Learning Acceleration	Learning Acceleration [Work-based Learning]	32,065,755
Learning Acceleration	Childcare	32,015,233
Economic Recovery	Other [Excluded Workers Assistance, Delayed UI Compensation Payments]	31,581,351
Economic Recovery	Green Transition [Home Weatherization and Solar for All]	31,500,000
Health	Health [TANF Assistance]	23,000,000
Other	Access to Justice	15,000,000
Gun Violence Prevention	Subsidized and Dedicated Employment Opportunities	13,783,389
Economic Recovery	Career MAP Pilot	11,694,350
COVID-19 Response Costs	COVID-19 Response Costs [Unemployment Insurance Call Center Support]	11,004,602
Affordable Housing	Eviction Prevention and Relief	8,036,100
Health	Food Assistance	7,541,000
Negative Economic Impacts (EC 2) - Residents		333,579,542

Nourish DC/Good Food Fund: This investment addresses inequitable access to fresh, healthy, and affordable food by securing grocery stores or brick & mortar fresh food markets within one mile for 95 percent to 99 percent of residents in Ward 7 and Ward 8, the most food insecure areas, by FY 2024. This would be a significant increase over the approximately 42 percent of Ward 7 and Ward 8 residents that have less than a mile access today. The Nourish DC/Good Food Fund will provide targeted grants, loans, and/or technical assistance to match the needs of small food businesses, ensuring that homegrown businesses can benefit from the District’s grocery store strategy. The Nourish DC Fund will primarily assist small/medium grocers but will also assist other food businesses that support small format grocers.

Green Infrastructure Maintenance: In addition to establishing one responsible agency for the maintenance of Green Infrastructure (GI) across the District, this project will work to address inequity in the industry by fully funding training programs employing GI standards for targeted populations; creating pathways between Anacostia High School, the Pathways Program (part of the District’s gun violence prevention effort), training programs and GI jobs; and setting requirements for GI maintenance grantees and contractors, including that they hire a set percentage of District residents trained in GI maintenance to District standards.

Solar for All and Home Weatherization: Solar for All will install more community solar across the District, enroll an additional 3,800 low- and moderate-income households in solar energy assistance and will eliminate 15,000 metric tons of carbon emissions annually. This funding also compensates for revenue loss due to pandemic impacts, enabling the Renewable Energy Development Fund (REDF) to continue current investment levels for Solar for All and fully capitalize the Green Bank, which will leverage those funds many times over to further green transition efforts. This project will partner with the DC Sustainable Energy Utility (DCSEU) and District agencies to support community renewable energy facilities (CREF) that will provide energy benefits. By providing low- and moderate-income residents with electric utility bill assistance in \$500 per year in Pepco bill credits, Solar for All will mitigate some of the impending electricity shut-offs poised to occur after the Public

Health Emergency ends. In addition, these investments will make utility bills more affordable for residents who are struggling to pay them.

The Home Weatherization program will provide additional investment in the energy efficiency and health and safety of low-income households in the District. By replacing aging systems, improving air flow, and improving the insulation within a home, weatherization provides a direct service which leads to safer and healthier housing in the District.

Work-Based Learning: Two projects invest significantly in linking learning opportunities to youth employment: the Reimagining DC High Schools project and the Earning for Learning project. The Reimagining DC High Schools project, which includes a capital component funded with revenue replacement and \$20.5 million funded under this EC, will connect DC students to in-demand jobs in the District through school-year internships for 12th grade students, an expansion of work-based learning experiences starting in middle school, and the launch of an Advanced Technical Center, which will serve as a regional hub of Career and Technical Education (CTE) programming and innovation. Earning for Learning, costing \$11.5 million, will expand the Marion Barry Summer Youth Employment program by creating an additional 4,200 seats for high school students in need of credit recovery or summer learning.

Back-2-Work Childcare Grants: The District allocated \$32 million to support reopening and to restore and sustain the supply of childcare slots, ensuring that families returning to work can access care throughout the economic recovery.

Career MAP Pilot: This \$11.7 million project takes an innovative approach to tackling the disincentive families face of 'benefit cliffs' when they are successful in increasing their incomes. The pilot project will support 300 families over five years, providing not only case management and housing support but also economic security by maintaining stability in households' total combined income from earnings and benefit programs while recipients pursue training, education and career paths that will help to increase their earnings over the course of the program.

Business-Focused Investments to Reduce Negative Economic Impacts. In addition to direct support for businesses in hard-hit economic sectors to weather the downturn and keep employees on their payrolls, the Recovery Plan invests in the city's longer-term economic growth, both by supporting small businesses' access to capital - with a particular focus on underrepresented communities - and by funding new incentives to attract businesses in strategic industries, while ensuring that the resulting deals benefit local residents and businesses. In addition to the investments highlighted below, this initiative includes funding to create a one-stop business portal for the city's regulatory requirements using user-centric design; conduct a tourism marketing campaign; and collaborate with the Washington DC Economic Partnership to attract, expand, and retain businesses in the District.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
Economic Recovery	Business Support [Bridge Fund, Hotel Relief]	160,000,000
Economic Recovery	Ease of Doing Business [Workforce Training Partnerships, Business Portal]	20,437,668
Economic Recovery	Small Business Growth Loan and Grant Fund	15,800,000
Economic Recovery	Next Generation Industry Promotion	16,600,000
Economic Recovery	Community Activation	8,901,000
Economic Recovery	Reimagine Tourism	8,069,000
Negative Economic Impacts (EC 2) - Businesses		229,807,668

Business Support: The District’s Recovery Plan includes \$120 million for the District’s Bridge Fund, available to small businesses in the hospitality, entertainment, and retail sectors to assist with maintaining their operations and employees during the downturn in these industries created by the pandemic, and another \$40 million for dedicated hotel relief. Of the \$100 million in Bridge Grants already awarded, \$35 million was granted to the restaurant sector, \$30 million to hotels, \$20 million to entertainment businesses and \$15 million to retailers. To be eligible for a grant award, businesses are required to demonstrate that they experienced significant economic distress due to the COVID-19 emergency. Other considerations include business viability, length of revenue-generating operations and District resident employment.

Small Business Growth Loan and Grant Fund: This initiative includes the Small and Medium Business Growth Program and the Equity Impact Fund. The Business Growth Program will issue grants to Community Development Financial Institutions for qualifying small and medium businesses, prioritizing businesses located in less economically developed wards within the city (Wards 5, 7 and 8). It will provide access to capital for commercial ownership, large capital improvements and digital/technological upgrades, helping to support underserved entrepreneurs in economically distressed communities. In addition, the Equity Impact Fund will increase access to capital for eligible businesses that would not otherwise receive early-stage funding through conventional financing. It will work to create a pipeline of eligible businesses that are attractive investment opportunities in the District by supporting these businesses in the development of 12-month individualized business plans and providing technical assistance.

Employment Center Vitality and Local Jobs Creation Fund: The central investment in the Next Generation Industry Promotion initiative, this \$15 million fund will provide grants to attract large, transformative anchors within priority sectors and growing companies that can accelerate the ecosystem. Awards will be contingent on employer commitments to equitable hiring and purchasing with local DC-based companies, above and beyond existing by-right incentives.

Services to Disproportionately Impacted Communities (EC 3)

It’s not by chance that nearly half (40%) of DC’s Recovery Plan is dedicated to Services to Disproportionately Impacted Communities. COVID-19 and its economic impacts disproportionately impacted some residents more than others. For many who were already experiencing opportunity gaps at the start of the pandemic, the disparities expanded. The Recovery Plan invests heavily in projects that support low-income residents and neighborhoods, as well as other populations that are disproportionately made up of black or brown residents, such as people and places traumatized by gun violence. It includes historic investments in affordable housing,

reducing homelessness, preventing gun violence, assistance for returning citizens, tutoring to mitigate learning loss and housing for victims of domestic violence.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
Affordable Housing	Housing Production	323,416,023
Economic Recovery	Earn & Learn	111,525,929
Affordable Housing	Homeward DC (Families, Singles and Youth) and Low Barrier Shelter for Transgender Adults	116,353,853
Economic Recovery	Gun Violence Prevention	63,846,073
Affordable Housing	Housing Preservation	27,157,624
Learning Acceleration	Learning Acceleration [High Impact Tutoring, Summer Plus, Out-of-School Time Grants, Boost Camps]	56,219,579
COVID-19 Response Costs	COVID-19 Response Costs [Enhanced Shelter Operations]	43,063,476
Economic Recovery	DC Skills Fund [Tuition Assistance]	36,306,342
Economic Recovery	Assistance for Returning Citizens	36,362,250
Affordable Housing	Other [Affordable Housing Acquisition and Community Land Trust Grant]	33,000,000
Affordable Housing	Domestic Violence Victims	17,700,000
Youth Safety	Youth Safety	24,827,463
Economic Recovery	Green Transition [Lead & Mold Mitigation]	15,000,000
Learning Acceleration	Child Care	10,000,000
Learning Acceleration	Youth Mental Health & SEL	3,265,176
Alternative 911 Response	Alternative 911 Response [Community Mediation Training]	60,000
Services to Disproportionately Impacted Communities (EC 3)		918,103,788

Affordable Housing: A key priority in the Recovery Plan is the production and preservation of affordable housing. Specifically, the Plan includes investments of \$323 million for affordable housing production and \$27 million for affordable housing preservation. The District continues to attract and retain high-income residents who are able to support and drive demand for high-cost housing options. This creates downward pressure as there are fewer housing units affordable to low- and moderate-income residents. Funding affordable housing production and preservation is critical to expanding suitable housing options for residents who might otherwise be forced to relocate to other jurisdictions to reduce their housing cost burdens. The funding in the Recovery Plan will keep the District on track to meet the Mayor’s goals of adding 12,000 net new affordable housing units by the end of CY 2025, within a total of 36,000 net new housing units overall and preserving 1,000 units of existing affordable housing that would otherwise cease to be available.

Earn & Learn Programs: This dramatic expansion of job training programs offering subsidized employment will provide residents with opportunities to earn income while gaining workforce experience and/or credentials related to high-demand occupations and in-demand job skills. Consistent with the overall workforce recovery target populations, the project will focus on serving residents without bachelor’s degrees, those transitioning from hospitality industry jobs, and residents with multiple barriers to employment.

Learning Acceleration: This initiative includes a comprehensive approach to ensuring youth in DC, adult learners, and the city’s families with infants and toddlers can return to productive and empowered lives as the city and nation recover from this public health emergency. The High Impact Tutoring (HIT) project is designed to leverage and complement the relief local education agencies (LEAs) will receive from the Elementary and

Secondary School Emergency Relief Fund (ESSER). We know, from surveys, outreach, and legislative requirements, LEAs must use these funds to expedite the learning recovery students need in order to graduate prepared for the competitive global job markets of the future. Despite LEAs' resources from ESSER, no centralized infrastructure and technical assistance exist in DC for these LEAs to tap into to ensure they are soliciting high quality and effective supports for their students. HIT will meet this need strategically with input from stakeholders and LEAs.

Summer+ and Boost Camps, similarly, are connected projects that seek to leverage incredibly popular summer programming that often have waitlists each year with more capacity and augmented services that include academic enrichment. Additionally, high quality childcare is an important economic recovery factor for families returning to work in-person as well as a crucial juncture in education. Supporting the production of affordable and high-quality childcare in our most vulnerable neighborhoods will be a key component of the recovery for families hardest hit by the pandemic. The sub-initiative of child care also leverages investments in the ARP to the Child Care and Development Fund. The District's recovery plan includes stabilization and augmentations to the District's child care subsidy rates. Together with SLFRF projects, it's our goal to tackle multiple dimensions of this policy area issue, but most prominently the issues of quality, affordability, and supply.

Finally, mental health has become a front and center issue across the nation as this pandemic has shed a spotlight on the deep effects of isolation. Our youth are no less susceptible to these effects and in fact may be more vulnerable to them. In order to ensure our youth pull through this experience as more resilient adults, investments in youth mental health and social emotional learning will ensure students across all schools have access to support whenever needed by expanding the school-based mental health program and supporting students in crisis.

Gun Violence Prevention: To respond to the local impacts of the nationwide trends of rising gun violence, the Recovery Plan includes a major investment in the city's infrastructure for preventing and responding to gun violence. The funded programs, developed as part of the Building Blocks DC initiative, support the goal of achieving a 10% reduction in gunshot incidents and gun homicide victims per year. These investments are both person-based and place-based, including violence intervention, restorative justice, intensive case coordination, subsidized employment, safe housing, trauma-informed mental health services, community grants, outreach, expanded recreation activities and more. Person-based investments are designed to connect persons at risk of gun violence with credible contacts and support networks, stabilize their concrete needs and provide opportunities for transformation. Place-based investments are intended to rebuild public trust, make physical spaces safer and support existing community efforts to reduce violence and engage in other activities. These investments will be targeted to reach the people and places with the highest risks of gun violence. Specifically, Building Blocks DC's efforts will focus on the 151 blocks in the District that represent about 2% of all of the city's blocks but comprise 41% of shootings.

Assistance to Returning Citizens: The District's Recovery Plan includes \$36 million to provide flexible financial assistance, individual financial counseling, and peer navigator services to returning citizens. Each year, on average, there are approximately 6,000 incarcerated individuals released to the DC community, both with and without convictions. The needs of returning citizens are great and include housing, employment, substance abuse and mental health services, and family and community reintegration support. The COVID-19 pandemic

both resulted in the compassionate release of some prisoners and exacerbated barriers to successful reentry that returning citizens have historically faced.

The returning citizens population in the District, consistent with national trends, is disproportionately made up of Black and other minority groups. Reentry services provider data indicates a client base that is 95% Black. In addition, formerly incarcerated people are almost 10 times more likely to be homeless than the general public. Flexible financial assistance can be tailored according to individual needs assessments to cover costs associated with obtaining housing and employment, such as assistance with security deposits, financial support for family members providing housing, applications for IDs and other legal documents, Internet connectivity and transportation. This assistance, along with financial counseling and peer navigators, will reduce barriers faced by returning citizens to increase the likelihood of successful reintegration into the community and reduce recidivism and its associated costs.

Domestic Violence Housing and Services: In light of the increase in domestic violence incidents during the COVID-19 pandemic, the District's Recovery Plan includes funding to significantly expand available housing and services for victims and survivors. \$17 million will support community-based organizations in acquiring, expanding, and operating dedicated housing units for victims of domestic violence, as well as temporarily increasing services to meet higher levels of need. Another \$700,000 will be used to provide targeted services and dedicated emergency shelter housing for LGBTQ+ victims and survivors of domestic violence.

Water, Sewer and Broadband Infrastructure (EC 5)

DC limited its use of federal recovery funds on infrastructure projects due to the infrastructure funding bill is pending in Congress. DC did invest in two critical projects that fall within this category, however: \$30 million for lead pipe replacement and \$3 million in additional funding for the Childhood Lead Exposure Act of 2017. It is now widely understood that a number of illnesses and injuries can be caused by lead exposure, with particularly negative impacts for children, and as with other environmental harms, these impacts are not equitably distributed. Nationally, Black children are nearly three times more likely than white children to have elevated blood-lead levels. The federal relief funds are a welcome opportunity to invest additional funding in measures to reduce lead exposure in the District.

Lead Pipe Replacement Programs: In the District, as in most older cities, homes built before the 1980s were typically built with a lead service line—the pipe that connects the city water supply to a house's plumbing. A portion of the pipe is in public space and a portion is on private property. This project will provide additional support for the District's existing programs to assist homeowners with the replacement of lead pipes on their property, including replacements that occur simultaneous with replacements of the public side of the lead service lines as well as those where the public side of the pipe is no longer lead but the private side has not yet been replaced.

Childhood Lead Exposure Prevention: Among other requirements, the Childhood Lead Exposure Prevention Amendment Act of 2017 (L22-21) requires DC schools, recreation centers and child development facilities to maintain filters for reducing lead at all drinking water sources and test these sources for lead annually. This project makes the additional investment needed to ensure that all requirements pertaining to Public Charter Schools can be fully implemented.

Revenue Replacement (EC 6)

The District's calculation of revenue loss due to the COVID-19 public health emergency from FY 2021 through the first quarter of FY 2025, based on the Treasury Department's guidance, is more than \$3.8 billion, exceeding the total amount of State and Local Fiscal Recovery Funds allocated to the District. Within this upward limit, the District is currently planning to allocate between \$600 and \$850 million in Coronavirus State Funds to replace lost revenue in supporting District services. Preliminary allocations used a highly conservative view of potential eligible uses of relief funds, resulting in the larger amount in the range provided. However, further review has indicated that many planned uses of revenue replacement may constitute eligible uses of funds under other ECs, and we have categorized those projects accordingly for the purposes of this report. As a result, only \$599 million of planned spending is categorized under EC 6 within this report.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
Revenue Replacement	WMATA operating support [FY23/FY24]	\$102,008,898
Revenue Replacement	[General government services]	\$49,029,623
Revenue Replacement	[Federal tax conformity lost revenue offset]	\$39,800,000
Learning Acceleration	Childcare	\$92,441,263
Economic Recovery	Green Transition [Building Energy Performance, Other]	\$65,510,993
Gun Violence Prevention	Building Blocks DC	\$43,054,427
Economic Recovery	Future Mobility [and transportation investments, including Capital Paygo]	\$41,115,091
Economic Recovery	Ease of Doing Business	\$34,294,536
Economic Recovery	Reimagining Public Spaces	\$24,502,044
Youth Safety	[DC SchoolConnect/microtransit - Safe Passage]	\$20,910,583
Oversight, Accountability and Efficiency	[Funding for the Office of the Inspector General, Office of the Chief Financial Officer, capacity & evaluation, etc.]	\$18,460,225
Economic Recovery	[Resident assistance programs]	\$16,338,250
Learning Acceleration	Learning Acceleration, Youth Mental Health & SEL, and Other	\$16,092,580
Gun Violence Prevention	[Cure the Streets]	\$9,943,870
Economic Recovery	Reimagining Tourism	\$8,830,000
Alternative 911 Response	[Respond to minor crashes and parking complaints; add 911 call-takers; public awareness campaign]	\$5,286,385
Economic Recovery	[Commercial Acquisition Fund and other small/medium business assistance]	\$5,000,000
Affordable Housing	[Employer-Assisted Housing Program expansion]	\$4,500,000
Health	Health	\$1,525,529
Revenue Replacement (EC 6)		\$598,644,297

Within the Revenue Replacement Expenditure Category, DC will use \$102 million to help support its share of the regional transit system operated by the Washington Metropolitan Area Transit Authority (WMATA) in Fiscal Years 2023 and 2024. WMATA is supported by the District through a combination of local revenue, parking taxes and parking meter revenue. As a result of the pandemic and necessary shutdowns, economic activity dropped significantly, leading the District to have to add significant funds to make up for the loss parking taxes and parking meter fees to continue to support WMATA. Another \$39.8 million will cover local revenue reductions resulting from the Earned Income Tax Credit (EITC) and child tax credit (CTC) federal tax changes under the American Rescue Plan Act. To support further revenue gap closing, \$26.2 million was allocated to support general government services across DC's four-year financial plan.

The remaining revenue replacement funds will support a range of new investments. Some of these will be one-time or temporary costs, but the District plans to absorb recurring costs into the local budget after the Federal

recovery funds are no longer available. We reserved a portion of future anticipated local revenues in the financial plan for this purpose in FY 2025.

Administrative costs (EC 7):

The major initiatives and projects in this expenditure category can be roughly divided into two groups: the contractual support needed for COVID-19 response and the administration of the funds handled by the District’s internal services agencies.

Initiative	Sub-Initiative/[Description]	Total 5-year budget
Oversight, Accountability and Efficiency	Recovery Plan Implementation Support	9,750,000
COVID-19 Response Costs	COVID-19 Response Costs	7,879,029
Administrative Costs (EC 7)		\$17,629,029

COVID-19 Response Costs: Due to the large volume of procurements and invoice processing related to the District’s response to the public health emergency, for needs such as PPE, expanded or new contractor operations for deep cleanings, testing, and more, internal service agencies like the Office of Contracting and Procurement (OCP), have required additional support to ensure these urgent needs are met.

Oversight, Accountability and Efficiency: The District has also devoted considerable attention to ensuring the successful management, oversight, monitoring, and evaluation of these significant federal resources. The Recovery Plan includes funding to increase capacity within the Office of the Inspector General and the Office of the Chief Financial Officer (OCFO). The District benefits from already having in place a strong performance management team and a team of social scientists within the Lab@DC which will be expanded to support the launch, evaluation, and monitoring of federal recovery initiatives, as well as an Office of Racial Equity to help ensure that investments are having the intended positive impacts on disproportionately impacted populations.

Promoting Equitable Outcomes

Efforts to promote equity

Equity has long been a focus of Mayor Bowser's administration and has been an area of heightened public awareness during the pandemic. Equity in Governance is a core tenet of the District that was formalized in 2019 with the launch of ResilientDC; this priority is demonstrated throughout District programs and services. The District furthered its commitment to racial equity in 2021 with the establishment of D.C.'s first Office of Racial Equity (ORE). This Office "focuses on developing an infrastructure to ensure policy decisions and District programs are evaluated through a racial equity lens; the office also carries forward the implementation of the Racial Equity Achieves Results 'REACH Act' (D.C. Act 23-521)." The development of an equitable Recovery Plan for the District was also guided by equity-focused questions asked during the budget formulation period of the District's local budget as well as its ARPA-funded recovery budget. Equity was and remains the center of discussion and focus.

The magnitude of the stimulus passed by Congress and signed by President Biden on March 11, 2021 presented a historic opportunity to close opportunity gaps and build a more equitable city. Upon passage of the American Rescue Plan Act, the District began early and proactive conversations with experts regarding how to target relief to the residents and businesses most affected by the pandemic, both economically and in terms of health outcomes. The expertise lent to the District by these conversations directly informed what projects came under consideration. During the budget formulation exercises that followed, there was a consistent priority placed upon delivering projects and relief in a proportionate manner, such that families who experienced the deepest hardship as a result of the public health emergency and resulting economic recession would experience the most intense level of assistance, outreach, and resources -- not only to help resuscitate professions and careers, but to help improve mental health and community resilience.

Through these discussions, we confronted again the difficult realities that residents in DC who are Black, Hispanic, or have lower educational attainment are disproportionately likely to face employment challenges; that women in DC, particularly women of color, have disproportionately left the labor force due to COVID; that certain occupations faced significant displacement risk from automation with a potential for disproportionate impact across demographics such as gender, race, and education. The public health emergency also reinforced long-standing geographic opportunity gaps by disproportionately claiming more lives in Wards 4, 5, 7, and 8. Underlying these disparate mortality rates by neighborhood are unequal case and vaccination rates. These sobering data about the magnitude and seriousness of the inequities these investments aim to address directly informed what initiatives and projects were under consideration and proposed funding levels.

The District's first Chief Equity Officer was appointed in April 2021. As such, the work of ORE is still under development as it is set to establish racial equity indicator baselines and standardize racial equity practices across District agencies. This Office, in coordination with the Mayor's Office of Budget and Performance Management (OBPM), will play a key role advising on the equitable implementation of ARPA funds. ORE will help to ensure that District agencies responsible for executing recovery projects have high quality equity and racial equity strategies, goals, and monitoring and evaluation procedures.

How equity is contemplated at various stages of service delivery

Populations: Are there historically underserved, marginalized, or adversely affected groups that DC intends to serve?

The District fulfills the functions of both a municipality and a state, serving a wide range of communities, including broad and varied subpopulations who have been historically underserved and/or experience intersecting marginalities. For example, the District administers federal nutrition benefits such as SNAP, health benefits such as Medicaid, and D.C.-specific programs such as returning citizen programs or programs for residents experiencing homelessness. Clients of any of the above programs may periodically participate in more than one program, which reflects the overlapping and often compound nature of intersecting marginalities. Except in instances of District resources with universal access, such as public spaces, populations served are part of every agency's strategy development and reporting requirements, including subpopulations who may require special consideration. By virtue of the District's racial and ethnic composition (residents who identify as Black comprise the city's largest racial or ethnic group), racial equity is a core concern across District operations irrespective of program focus.

Specific to SLFRF projects, a review of survey responses from District agencies about various aspects of individual projects was distributed to District agencies managing projects funded with State and Local Fiscal Relief Funds (SLFRFs). Respondents indicated that about two-thirds of the projects set to be administered in the current and next fiscal year will serve an economically disadvantaged community. Of that group, roughly 45 percent of the projects will be provided at a physical location in a Qualified Census Tract, occur where the primary intended beneficiaries live within a Qualified Census Tract, provide a program or service for which the eligibility criteria are such that the primary intended beneficiaries earn less than 60 percent of the median income for the relevant jurisdiction (e.g., State, county, metropolitan area, or other jurisdiction), or provide a program or service for which the eligibility criteria are such that over 25 percent of intended beneficiaries are below the federal poverty line.

Remaining projects have identified target clients who come from historically underserved or marginalized communities. For example, the District's Office of Victim Services and Justice Grants (OVSJG) will utilize SLFRF for a project that will provide shelter services for LGBTQ+ residents who experience domestic violence. This agency's response to the survey is shown below.

Project: Shelter for LGBTQ+ Domestic Violence Victims A05311

"This project will specifically impact LGBTQ+ victims who are in need of shelter services and supports. In 2020, The Human Rights Campaign reported that LGBTQ+ people are more likely to be victims of interpersonal violence during COVID-19. They report that "44% of lesbians and 61% of bisexual women experience rape, physical violence, or stalking by an intimate partner, compared to 35% of straight women and more than half (54%) of transgender and non-binary respondents experienced intimate partner violence in their lifetimes." [...]According to victim data collected by OVSJG victim service grantees, the majority of victim grantees serve marginalized communities. Out of the victims whose race was recorded, In FY 20 37% served were Black. Additionally, out of the victims who have recorded residences, grantees reported [most belong to] Ward 7 and 8."

Awareness: How equal and practical is the ability for residents or businesses to become aware of the services funded by the SLFRF?

In a review of these survey responses by implementing agencies, outreach and community engagement strategies for services funded by the SLFRF were shown to be tailored to the specific programmatic target clientele. Outreach efforts span across a number of strategies. While the data collected from this survey indicate that most projects will hold some form of a community engagement meeting and/or direct engagement through social media, outreach oriented to resident needs is consistent practice across SLFRF implementation. E.g., programs serving residents facing eviction will utilize their outlets to reach individuals at events such as tenant association meetings.

Project: Office of the Tenant Advocate (OTA) Support A13205

“The agency will, on an ongoing basis, compare the equity demographic data of initiative participants with demographic data provided by the Office of the Mayor; promotion of the initiative will be targeted in sectors under-represented in initiative data. OTA [will utilize] Stakeholder Meetings, presentations to tenant associations, promotion of the initiative at the Landlord/Tenant Branch, and responses to those contacting the agency on the Tenant Hotline [in order to reach residents]. [Forms of outreach will include but are not limited to:] Social Media, Townhall or Public Forum, Mail / Postal Campaign, Media Purchases (radio, tv), Feedback forms, In-person tenant association meetings, and individual guidance.”

In the case of direct service provision, implementing agencies accompany blanket outreach methods such as billboards, social media placement, and town hall events with targeted media purchases, direct solicitation, and partnerships with trusted community messengers. Targeted approaches identify and reach underserved communities as defined and measured by multiple equity indicators, including but not limited to geography (qualified Census tracts), income (using both federal and district measures of poverty and median income), and disproportionate incursion of COVID-19 deaths and/or business closures.

Access and Distribution: Are there differences in levels of access to benefits and services across groups?

While many projects will target benefits and services to specific groups, 17 will intentionally scale services or access to benefits based on population types. These projects primarily draw from District initiatives focusing on affordable housing, health, and gun violence prevention. For some projects the primary mechanism for scaling benefits to need is dependent on data monitoring and eligibility restrictions, such as in the area of affordable housing. However, in other projects, population types will determine the focus of an intervention. For example, food assistance is one area that plans to target services specifically to vulnerable populations in DC.

Project: Senior Meal Delivery G12201

“Prior to the public health emergency, Washington, D.C. had the highest rate of food insecurity among seniors in the country. In terms of COVID-19, seniors were the most vulnerable, due to disproportionate rates of chronic disease and compromised immune systems. During the pandemic, rates of social isolation in this population increased, as seniors were [reluctant] to leave their house due to fear of exposure. Because of this, rates of food insecurity among seniors are expected to rise and stay high long after the pandemic ends. In order to meet this need, targeted food access interventions for this population are necessary. In addition, in order to better meet the need, the program pivoted its model during the public health emergency to be inclusive of delivery.”

In instances where it is not financially possible or practical to provide services universally, eligibility tests are applied to give highest priority to clients with the highest need, for example 90% of the clients served by the Department of Disability Services initiative to increase access to telehealth are estimated to be Medicaid eligible. Where applicable, the District seeks to shift the burden of awareness of and access to services from the client to the implementing agency, for example, the District’s Health Benefit Exchange continuously engages with carrier partners to determine eligible businesses and consumers, calculate past-due amounts, and apply payments to past-due premiums for economically impacted D.C. residents and small businesses.

Outcomes: Are intended outcomes focused on closing gaps, reaching universal levels of service, or disaggregating progress by race, ethnicity, and other equity dimensions where relevant for the policy objective?

Yes, where relevant and to the extent possible, implementing agencies collect program data which allow for analysis of service outcomes by a number of equity dimensions, including race, ethnicity, and income. More than half of the programs which implement SLFRF funds have plans to evaluate final program results against these outcome measures. With regard to public health and safety measures, such as vaccination against COVID-19, the District strives to reach universal levels of service through high-volume, personal touch outreach (such as door-to-door solicitation), mobile service delivery centers, and incentive programs focused on historically underserved communities, many of which collocate with low-income neighborhoods and neighborhoods with high densities of Black and other residents of color. Finally, as previously mentioned, the work of the ORE is in development. A key project is developing a racial equity measurement and data strategy. The goal of this project, in part, is to enhance the ability of agencies to utilize data analysis enable effective decision-making that reduces inequitable outcomes.

Describe how your jurisdiction’s planned or current use of funds prioritizes economic and racial equity as a goal, names specific targets intended to produce meaningful equity results at scale and articulates the strategies to achieve those targets. Explain how your jurisdiction’s overall equity strategy translates into the specific services or programs offered by your jurisdiction in the following Expenditure Categories:

With regards to distribution and implementation of ARPA funds from March through July of 2021, implementing agencies set equity and racial equity goals, in addition to monitoring and evaluation procedures at the agency level. As such, equity and racial equity strategies and targets vary by the unique services and clientele served by individual agencies. With over fifty-three agencies under Mayor Bowser’s direction,

reporting on individual agency equity strategies would pose an undue burden on District capacity. This section provides select narratives from implementing agencies to highlight the equity strategies and practices employed across the District's wide-reaching, substantial pandemic response.

Negative Economic Impacts (EC 2): assistance to households, small businesses, and non-profits to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); and other strategies that provide disadvantaged groups with access to education, jobs, and opportunity.

Where relevant and to the extent possible, implementing agencies prioritize serving residents and establishments who have been most severely impacted by the pandemic. The nature of the services provided dictate the nature of each agency's targeted support and/or the barriers redressed to narrow equity and racial equity gaps. Given both the nature of D.C.'s demographic composition and the disparate impacts of COVID-19 on residents, racial and ethnic equity is a consistent priority across the District's SLFRF funded pandemic response activities. Notable examples include:

- Housing initiatives, including programs which target individuals experiencing intersecting marginalities, as well programs which seek to break cycles of intergenerational inequities, such as Homeward DC for families and individuals, and the Housing Preservation Fund.
- Employment planning and training initiatives, including for returning citizens, families at risk of or experiencing homelessness, and underserved youth.
 - The District seeks to invest in families participating in the Rapid Rehousing program (RRH), over 90% of whom are residents who identify as Black females and support their transition out of poverty and into the middle class. Adults in families in RRH unequivocally express their desire to pursue a career and provide a better life for their children, yet become ineligible for income support programs which cover essential needs (particularly housing and childcare) as their earned income grows, but before they earn enough to cover these costs. This dynamic, often referred to as a "benefit cliff", embeds obstacles to opportunity and economic mobility in our "social safety net" programs. Reducing this cliff and bridging its resulting gap are of particular concern to an equitable pandemic recovery for all D.C. residents as unemployment benefits, eviction moratoria, and other pandemic-related federal protections begin to expire.
 - Through services like the Peer Navigator program, the Mayor's Office of Returning Citizen Affairs (MORCA) encourages all D.C. government agencies, private employers, and community-based organizations to incorporate initiatives, programs, and employment opportunities which specifically target returning citizens, the preponderance of whom are District residents who identify as Black.
 - Other notable initiatives include nursing and IT pathway and training grants; and employer partnership training grants for sub-baccalaureate training.
- Initiatives which support and protect small businesses, particularly business with Black and Latino proprietors which have seen the highest rates of closure across the District due to the pandemic.
 - The Streets for People program through the Mayor's Office of Planning creates opportunities for partnerships with small-scale businesses and entrepreneurs and increases access to healthy

food through farmers markets, streateries, and outdoor dining expansion. This equity driven approach aims to close the gaps in high rates of closures among Black and Latino businesses and expand support and opportunities for underserved and underrepresented entrepreneurs.

- Transportation equity
 - DDOT is working toward having more data points that measure transportation equity. As that effort improves, it can be utilized with the transportation needs maps created in the update to moveDC, our long-range transportation planning document. That map is based on an index of proximity to frequent transit, access to jobs / destinations, and identified safety risks. It includes four of the populations included in DDOT's equity definition (persons of color, low-income, persons with disabilities, and persons with low-English proficiency) allowing DDOT staff to see where needs and historically under-resourced communities live. As our programmatic data points improve, that can become part of our systemwide analysis and ensure we are expanding programs where safety, mobility, and accessibility needs will be most improved or impactful.

Services to Disproportionately Impacted Communities (EC 3): services to address health disparities and the social determinants of health, build stronger neighborhoods and communities (e.g., affordable housing), address educational disparities (e.g., evidence-based tutoring, community schools, and academic, social-emotional, and mental health supports for high poverty schools), and promote healthy childhood environments (e.g., home visiting, child care).

The nature of the services provided dictate the nature of each agency's targeted support and/or the barriers redressed to narrow equity and racial equity gaps. As race, ethnicity, and poverty are social determinants of health, the initiatives listed above heavily overlap with EC 3. Of note, the DC Department of Health's recently published post-pandemic strategy, **COVID-19 Pandemic Health & Health Care Recovery Report** (May 2021), notes that "... [our] aim is to return to a health ecosystem prepared to not only address another global pandemic, but to better address all health needs in the District through integration and a focus on health equity." The report notes further "While the pandemic has caused a significant amount of suffering and negative impacts on health outcomes, it has also come with some instrumental, positive lessons learned." (p 1)

In framing the importance of a wider post-pandemic context, the report also noted: "The challenges, experience, and disparate outcomes of the pandemic in the District, has, if nothing else, underscored the necessity to apply an equity informed, structural analysis to our work going forward. In order to eliminate disparities in health outcomes, our collective actions must be intentional in three key areas: **access to quality health care; social and structural determinants of health; and structural and institutional racism.**"³

Additional notable examples of the District's concerted efforts to apply an equity and racial equity lens to its SLFRF funded pandemic response activities include:

- Services to promote the health and dignity of residents experiencing homelessness
 - The COVID-19 pandemic has exacerbated the racial inequities that result in Black individuals representing 47% of DC's overall population but account for 86% of those experiencing homelessness. This program seeks to protect individuals most at-risk and already severely impacted by systemic inequity from the virus while in shelter and congregate settings.
- Services for children and families who have been involved with CFSA or the justice system
 - The project is dedicated to neighborhoods that are under resourced and populations most impacted by systemic racism. Communities in Ward 5 have also been identified as

disproportionately affected by children and families' involvement in CFSA. The agency is working to address many issues and concerns of equity and race.

- The Deputy Mayor's Office of Education is launching services which support students who experienced greatest loss of learning and were otherwise most impacted by the pandemic, including the following:
 - New microtransit routes serving 23 elementary, middle, and high schools in Safe Passage zones in communities with the greatest disparities in educational outcomes, providing a safer alternative for students to get to and from school.
 - Safe Passage program for schools in the seven Safe Passage priority areas, impacting the school communities of an estimated 44 schools.
 - Empowering Males of Color (EMOC) Rites of Passage Program which provides intentional, strategic programs, supports and opportunities for young men of color.
 - Equity and Anti-Racism Mini Grant Opportunity which provides innovative funding for over 25 schools to implement equity programming targeted to their school communities.
 - Anti-Racist Educator University - Program to provide public school staff with shared learning rooted in anti-racism through content experts, professional learning communities and micro-credentialing.

Describe your jurisdiction's efforts to date and intended outcomes to promote equity using qualitative and quantitative data on how the jurisdiction's approach achieved or promoted equitable outcomes or progressed against equity goals. Describe any constraints or challenges that impacted project success in terms of increasing equity.

Please see above for an overview of the District's commitment to Equity in Governance, including the establishment of an Office of Racial Equity (ORE). ORE will serve as a resource to advise and support agencies in equitable practices henceforth but was not in place at the time of ARPA implementation planning.

Community Engagement

Overview of the FY 2022 budget formulation

Prior to the passing of the American Rescue Plan Act (ARPA) the District of Columbia engaged in a crosscutting budget formulation process that pulled agencies together to maximize the District's impact on improving the quality of residents' lives while also reducing costs wherever possible as our general fund revenues experienced significant write downs as a result of the public health emergency and the resulting economic recession. The crosscutting process formed the aforementioned eight District initiatives: COVID-19 Public Health Emergency Direct Response Costs; Economic Recovery for Residents and Businesses; Building and Preserving Affordable Housing; Learning Acceleration; Healthcare; Gun Violence Prevention; Youth Safety; and Alternative 911 Response.

Within each of these there are sub-initiatives that also brought together stakeholders and DC agencies. These common goals created a deep need for understanding and engagement with those most directly affected or serviced by government assistance. Through this process, agencies pulled from their institutional knowledge as well as regularly occurring engagement touch points, such as action planning meetings, about what communities need and what services delivery partners can reasonably achieve during this time period.

This effort to understand and build funding proposals around response and recovery began prior to the passing of ARPA. In February 2021, Mayor Bowser held a series of budget engagement forums where she solicited ideas and feedback from DC's residents to inform the FY 2022 budget priorities - a practice she created and has implemented since her very first year in office. The forums, attended by hundreds of residents each year, provide opportunity for discussion and engagement from the community on the biggest challenges DC faces and residents priorities for funding. Additionally, a survey was released online to gather additional feedback and provide an opportunity for residents who could not make the budget forums, to provide input and ideas.

Guidance for how ARPA funds could be used became available only 17 days before the Mayor Bowser submitted her complete proposal to the DC Council for review.

Once submitted, the Council review period lasts 60 days. The DC Council conducts open session hearings each year to hear from constituents about a variety of issues, among them is the budget. This year, this process encompassed the Recovery Budget, chiefly funded via ARPA funding from Treasury as well as ARPA funding from augmented formula grants to all jurisdictions.

The DC Council held 47 public hearings on the budget during its review period this year and had over 1,300 testimonies on issues related to spending decisions. The stakeholder engagement and constituent testimonies by committee are as follows:

Committee	# of Hearings	# of Testifiers
Committee on Recreation, Youth and Libraries	4	50
Committee of the Whole (Education Agencies)	3	190
Committee on Government Operations and Facilities	4	94
Committee on Housing and Executive Administration	5	132

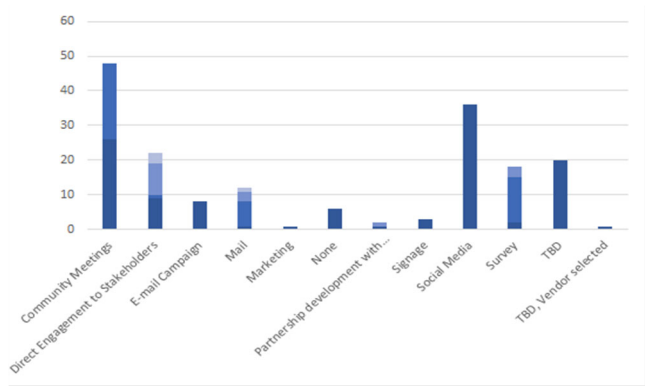
Committee of the Whole (non-Education Agencies)	5	252
Committee on Business and Economic Development	5	58
Committee on Labor and Workforce Development	5	58
Committee on Health	3	164
Committee on Transportation and the Environment	5	100
Committee on Human Services	4	92
Committee on Judiciary and Public Safety	4	291

Engagement by specific projects: a review of survey data

In order to meet the initial annual report requirement, a survey about various aspects of individual projects was distributed to District agencies managing projects funded with State and Local Fiscal Relief Funds (SLFRFs). The data collected from this survey indicates that about half of respondents are planning to hold some form of a community engagement meeting. This was most frequently described as planned public forums or townhalls.

The second most commonly planned method of engagement and outreach to communities includes social media or direct engagement to stakeholders in the form of campaigns involving e-mail, phone calls and/or texts, or mailers.

Chart CE 1. Survey Response Data from District Agencies about what method of outreach are under consideration for individual projects



Of course, methods of engagement shift and adapt to the communities served by each project. For example, programming meant to serve businesses responded to the survey questionnaire with plans to engage regional membership organizations and small business technical assistance providers for engagement support.

One powerful and often used tool, particularly in the education policy area, are information and listening sessions. These sessions are designed to gather information from the targets of interventions about what specific resources are needed during this critical time.

For example, one excerpt of survey responses from our State Superintendent of Education (OSSE) related to funds that will become available to assist schools is reducing learning loss through evidence-based

interventions such as high frequency tutoring, detailed the deep investigation the agency underwent to determine exactly what families needed in public schools and public charters schools in an effort to strike the best balance for parents, teachers, school leaders, and more:

Project: High Impact Tutoring H14303

“In summer 2020, the District conducted a citywide reopening survey that reached more than 12,000 families, and this feedback informed our 2020-21 Guiding Principles and subsequent guidance to [local education agencies] LEAs. Furthermore, in February, March, and April 2021, OSSE and [the Deputy Mayor for Education] DME together conducted 23 focus groups on continuous education for next year, school year 2021-22, with over 240 attendees, including school leaders, teachers, families, and students representing all 8 District wards. The attendees represented traditional public schools, public charter schools, and nonpublic special education schools serving District students, as well as civil rights education advocacy groups and nonprofits that are deeply focused on racial equity and civil rights. Attendees gave detailed feedback on the major challenges faced by their school communities during the pandemic, and also gave suggestions to OSSE about what supports and improvements they would need for a successful 2021-22 school year. All of these engagement efforts have informed the District’s plans for accelerated learning and our focus on high impact tutoring specifically.”

Additionally, given the cross-cutting nature of this year’s unprecedented formulation process, many agencies have embarked on interconnected outreach methods--learning from-, and utilizing- other agencies’ and stakeholders’ community engagement practices and platforms. The effects of this cross collaboration showed up in many responses from agencies when asked about how they were planning to conduct outreach to stakeholders and communities. Two examples below demonstrate how the DC Department of Energy and the Environment (DOEE) and the DC Department of Human Services would be utilizing collaborative processes and platforms to reach our residents.

Project: Green Transition E13601

“DOEE is partnering with the Building Innovation Hub, DC Green Bank, and DC Sustainable Energy Utility to provide coordinated outreach to all affordable housing building owners who are not meeting the District’s Building Energy Performance Standards (BEPS). We will be jointly hosting a kick-off event in the fall of 2021 for the ARPA-funded projects to connect affordable housing building owners with the resources they need to meet BEPS and other related green and energy initiatives.”

Project: Homeward DC A06311

“Homeward DC 2.0 is the result of a highly collaborative process led by the District of Columbia Interagency Council on Homelessness (ICH), the Community Partnership for the Prevention of Homelessness (TCP), and the ICH’s Strategic Planning Committee, including persons with lived experiences of homelessness. [This project has already had] over 45 community meetings for public input.”

Finally, the District is proud to maintain robust touch points with its communities through reliable and consistent engagement conducted by DC agencies. This was another commonly referenced mechanism by which DC agencies anticipate conducting outreach to stakeholders and residents.

One example of this work is the District's agency for public health, DC Health, and their work to expand Produce Rx, a popular initiative to connect residents with diet-related chronic health conditions to evidence-informed food access interventions in an effort to cost effectively improve health outcomes, decrease utilization of expensive health services, and enhance quality of life for these individuals who are often socially, as well as medically, vulnerable.

Project: Produce Rx G11201

“DC Health uses Our Healthy DC, an online tool where residents share their priorities to improve community health in the District. DC Health participates in the DC Food Policy Council, led by the DC Office of Planning, to engage with and hear from communities on their priorities for food access across the city.”

Labor Practices

The District has budgeted for two infrastructure projects under Expenditure Category 5.12: Lead Pipe Replacement in the Department of Energy and Environment, and Lead Removal funds likely to be administered by the DC Public Charter School Board (DC PCSB), in accordance with the Childhood Lead Exposure Act of 2017. Funds for the Lead Pipe Replacement project will be transferred to DC Water, and work will be completed by their approved set of contractors, with program management, oversight and inspections conducted by DC Water Staff. It is the District's expectation that Davis-Bacon wages will apply to the contracted work.

DC PCSB, through ongoing compliance with the Childhood Lead Exposure Act, has contractually obligated its vendors to promote local hiring using labor agreements of First Source, a program establishing DC Resident hiring standards. Through the execution of these contracts, the program is able to provide contracted positions with Certified Business Enterprises within the District. A Certified Business Enterprise (CBE) is a business that is headquartered in the District of Columbia and has been certified by the Department of Small and Local Business Development (DSLBD). In order to qualify as a CBE, the principal office of the business must be physically located in the District of Columbia and it must be either (a) independently owned, operated, and controlled, (b) more than 50% owned, operated, and controlled by a District based enterprise or not-for-profit business, or (c) owned by a non-District-based business enterprise or not-for-profit business that is more than 50% owned by District residents.

Use of Evidence

Under the leadership of Mayor Muriel Bowser, DC government has been a trailblazer in evidence-based policy, and our use of SLFRF builds and expands upon that strong foundation. Through the mayor's scientific team, [The Lab @ DC](#) (The Lab), we have both aligned our budgeting process to standards outlined in the Foundations for Evidence-Based Policymaking Act of 2018 ([HR 4174](#)) and embedded experimental evaluations in more than 20 DC government programs and counting.

Each year's budget cycle begins with a review of all proposals for new or expanded programs and services, representing more than \$500M of new programming on average. Through our standardized process, agencies are required to provide the evidence base supporting their budget requests. These are then scored by The Lab in five categories aligned with federal standards²: Strong, Moderate, Promising, Demonstrates a Rationale, and No Evidence. These ratings are revised through the budget process as proposals are refined, and the final ratings are presented to the mayor with each proposal. Throughout the process, The Lab identifies potential opportunities to embed rigorous evaluations in investments that are approved (for example, in [education technology](#), [911 responses](#), and [discounted transit](#)) and uses the results of its evaluations to inform future budget decisions.

The SLFRF funds were allocated on an expedited timeline, but still followed the basic steps of evidence-based budgeting described above. Each new SLFRF investment included in Mayor Bowser's proposed budget was reviewed for its evidence base prior to being submitted to the DC Council. The DC Council then made changes and additions to the Mayor's proposed SLFRF investments through August 3, 2021.

Given many additions and adjustments made by the DC Council are still being transmitted to agencies, this first annual report reflects a conservative estimate of the number of projects and expenditures that meet Treasury's definition of "evidence-based." In the project inventory attached, we list programs we are confident are designed to meet a Strong or Moderate evidence standard and will be implemented in alignment with those standards. We also note where a project contains components that are evidence-based and where we may include an impact evaluation. In total, we expect the final amount of evidence-based funds to range from \$85 million to \$382 million, depending on 1) the final program designs 2) the projects that include program evaluations, and 3) the results of those evaluations. As agencies refine their programs, we will collaborate with them to add evidence-based practices where appropriate. As a result, we expect that next year's report and subsequent reports will provide a more comprehensive assessment of evidence-based investments funded with SLFRF (see the Executive Summary and Use of Funds Sections for more detail).

DC government is committed to both using existing evidence and building evidence through our innovative work. We expect to organize our evidence-building SLFRF award funds into a learning agenda to focus our evaluation efforts on answering the highest priority questions for DC residents. Although we are currently gathering input from stakeholders on the learning agenda, we know we have focused our initial evidence-building efforts on a simple question: *What SLFRF investments are most effective for our disadvantaged residents and should be continued beyond the federal investments?*

Our investment in the Launch, Evaluation, and Monitoring (LEM) hub will make this learning agenda possible. This capacity-building initiative will provide enhanced support to investments we hope will have a transformative impact on DC residents. Specifically, the LEM supports a team dedicated to the launch,

² Most directly the evidence standards in the Every Student Succeeds ACT of 2015. The Strong and Moderate categories qualify as Evidence-Based under the reporting requirements (Appendix 2.)

performance management, and rigorous evaluation of select programs and services created with federal stimulus funds. The LEM will empower four important steps for these initiatives:

1. **Launch** select investments with an excellent, and equitable resident experience;
2. **Embed** data collection and performance monitoring;
3. **Evaluate** investments using the most rigorous and transparent scientific techniques; and
4. **Decide** –inform decisions about which investments have the impact on residents that we want to continue beyond FY 24.

The LEM will enable us to categorize SLFRF projects into three tiers based on the level of evidence generated. Tier III projects will have sufficient performance reporting already in place and will only require light monitoring. Tier II projects will receive enhanced performance management support to both comply with SLFRF Performance Management requirements and to answer descriptive questions from our learning agenda. Tier I projects will be identified for impact evaluations, meaning LEM staff will assist with the launch of the program (enrollment, selection, data collection, etc.) and will also embed an evaluation designed to meet Strong or Moderate criteria.

We expect 6-10 projects will be identified by DC leadership as Tier I, and to qualify for waivers to the evidence-based reporting because they will be evaluated with support from the LEM. In the project profiles we identify 21 projects as qualifying for an evaluation. Because most of the programs are only recently approved and are currently being designed, it is premature to commit to a specific evaluation design for them without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches. Based on The Lab@DC's experience conducting more than 20 [randomized](#) and [quasi-experimental](#) evaluations, we are confident in the District's ability to meet the SLFRF standards for program evaluation. Next year's report will provide a comprehensive description of the evaluation designs for each Tier I projects as well as links to any public materials on the evaluation.³

Finally, the LEM will also serve as a catalyst for longer-term evidence-based policy. In the beginning stages, staff will be concentrated in the Office of the City Administrator, and in later stages of program execution, staff will transition to agencies and Deputy Mayor's offices to build long-term service design, implementation, evaluation, and performance management capacity for ongoing impact.

³ All Lab evaluation plans are registered on our Open Science Framework site to promote rigor and transparency. Examples can be found at: <https://osf.io/institutions/thelabatdc/>

Table of Expenses by Expenditure Category

Category	Expenditures to date (\$)	Spent since last Recovery Plan
1. Public Health		
1.01 COVID-19 Vaccination	1,827,658	1,827,658
1.02 COVID-19 Testing	0	0
1.03 COVID-19 Contact Tracing	0	0
1.04 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	0	0
1.05 Personal Protective Equipment	0	0
1.06 Medical Expenses (including Alternative Care Facilities)	0	0
1.07 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	0	0
1.08 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	0	0
1.09 Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	0	0
1.10 Mental Health Services	0	0
1.11 Substance Use Services	0	0
1.12 Other Public Health Services	0	0
2. Negative Economic Impacts		
2.01 Household Assistance: Food Programs	0	0
2.02 Household Assistance: Rent, Mortgage, and Utility Aid	0	0
2.03 Household Assistance: Cash Transfers	0	0
2.04 Household Assistance: Internet Access Programs	0	0
2.05 Household Assistance: Eviction Prevention	0	0
2.06 Unemployment Benefits or Cash Assistance to Unemployed Workers	0	0
2.07 Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	0	0
2.08 Contributions to UI Trust Funds	0	0
2.09 Small Business Economic Assistance (General)* ^	80,000,000	80,000,000
2.10 Aid to Nonprofit Organizations*	0	0
2.11 Aid to Tourism, Travel, or Hospitality	0	0
2.12 Aid to Other Impacted Industries	0	0
2.13 Other Economic Support* ^	0	0
2.14 Rehiring Public Sector Staff	0	0
3. Services to Disproportionately Impacted Communities		
3.01 Education Assistance: Early Learning* ^	0	0
3.02 Education Assistance: Aid to High-Poverty Districts ^	0	0
3.03 Education Assistance: Academic Services	384,017	384,017
3.04 Education Assistance: Social, Emotional, and Mental Health Services	0	0
3.05 Education Assistance: Other	0	0
3.06 Healthy Childhood Environments: Child Care	0	0
3.07 Healthy Childhood Environments: Home Visiting	0	0
3.08 Healthy Childhood Environments: Services to Foster Youth or	0	0

Families Involved in Child Welfare System		
3.09 Healthy Childhood Environments: Other	0	0
3.10 Housing Support: Affordable Housing	0	0
3.11 Housing Support: Services for Unhoused Persons	0	0
3.12 Housing Support: Other Housing Assistance	121,956	121,956
3.13 Social Determinants of Health: Other	0	0
3.14 Social Determinants of Health: Community Health Workers or Benefits Navigators	0	0
3.15 Social Determinants of Health: Lead Remediation	0	0
3.16 Social Determinants of Health: Community Violence Interventions	0	0
4. Premium Pay		
4.01 Public Sector Employees	0	0
4.02 Private Sector: Grants to Other Employers	0	0
5. Infrastructure		
5.01 Clean Water: Centralized Wastewater Treatment	0	0
5.02 Clean Water: Centralized Wastewater Collection and Conveyance	0	0
5.03 Clean Water: Decentralized Wastewater	0	0
5.04 Clean Water: Combined Sewer Overflows	0	0
5.05 Clean Water: Other Sewer Infrastructure	0	0
5.06 Clean Water: Stormwater	0	0
5.07 Clean Water: Energy Conservation	0	0
5.08 Clean Water: Water Conservation	0	0
5.09 Clean Water: Nonpoint Source	0	0
5.10 Drinking water: Treatment	0	0
5.11 Drinking water: Transmission & Distribution	0	0
5.12 Drinking water: Transmission & Distribution: Lead Remediation	0	0
5.13 Drinking water: Source	0	0
5.14 Drinking water: Storage	0	0
5.15 Drinking water: Other water infrastructure	0	0
5.16 Broadband: "Last Mile" projects	0	0
5.17 Broadband: Other projects	0	0
6. Revenue Replacement		
6.01 Provision of Government Services	750,000	750,000
7. Administrative		
7.01 Administrative Expenses	0	0
7.02 Evaluation and Data Analysis	0	0
7.03 Transfers to Other Units of Government	0	0
7.04 Transfers to Non-entitlement Units (States and territories only)	0	0

Performance Reporting

The Office of Budget and Performance Management is charged with monitoring agency operational functions and facilitating the effective and efficient implementation of the Mayor's policies by leading the District's strategic planning work and development and execution of monitoring and accountability tools. The Performance Management Division monitors performance for over 70 District agencies on a quarterly basis and provides annual Performance Accountability Reports (PARs) after the completion of each fiscal year.

Optimizing Agency Performance

To further enhance performance outcomes, the District expanded its existing performance management framework to ensure effective monitoring and oversight for the major SLFRF funded projects, to include measuring the impact of the investments on our most vulnerable residents. Some of the planned monitoring efforts include expanding the Division to hire two additional performance and data analysts to support the Launch, Evaluation and Monitoring (LEM) hub, and implementing an executive reporting process specifically for SLFRF funded projects. In addition, the Division will utilize the CapSTAT program, a data-driven performance management tool, to present the Mayor and City Administrator with data and analysis on high priority policy issues and key agency processes, in a collaborative forum to spark thoughtful discussion and lead to actionable outcomes.

Required Performance Indicators and Programmatic Data

Agencies with responsibilities for providing federal stimulus funding data for specific expenditure categories (ECs) will be required to include the applicable key performance indicators that align with those categories in their publicly available FY22 Performance Plans (to be located [here](#)). The end of the year results will be captured in next year's Recovery Plan Performance Report.

The mandatory KPIs as required by Treasury are listed below:

- a. Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 3.10-3.12):**
 - Number of people or households receiving eviction prevention services (including legal representation)
 - Number of affordable housing units preserved or developed
- b. Negative Economic Impacts (EC 2):**
 - Number of workers enrolled in sectoral job training programs
 - Number of workers completing sectoral job training programs
 - Number of people participating in summer youth employment programs
- c. Education Assistance (EC 3.1-3.5):**
 - Number of students participating in evidence-based tutoring programs
- d. Healthy Childhood Environments (EC 3.6-3.9):**
 - Number of children served by childcare and early learning
 - Number of families served by home visiting

Additional performance measures identified by the Performance Division and agency partners

The Performance Division will also work with agencies to develop and track meaningful and accurate performance measures that include output and outcome data related to the strategic goals of the SLFRF projects.

Examples of Key Performance Indicators under consideration include:

- Average length of time experiencing homelessness (disaggregated by families and individuals)
- Number of affordable units preserved through the Housing Preservation Fund
- Percent of Tier I (SLFRF-funded) projects with embedded rigorous evaluation

Performance Reporting for the Fiscal Year 2021 Period of Performance (March 3-July 31, 2021)

While many projects have not started, the District anticipates making significant progress towards developing S.M.A.R.T. key performance indicators and meeting its strategic goals for the major SLFRF funded projects for Fiscal Year 2022.

The table below identifies the required key performance indicators and data for SLFRF projects that are currently in progress.

Project Code	EC	Required KPI or Programmatic Reporting Requirement	Project	Description	Fiscal Year (FY)	Performance Data
G12201	2.01	Number of Individuals Served	Senior Meal Delivery	Funding to support the cost of home delivered meals for seniors.	FY 2021	4000 Seniors
G14203	2.03	Number of Individuals Served	TANF Cash shortfall (FY 2021/2022)	Funding that supports existing TANF services.	FY 2021	14000 households
E02209	2.09	Number of Individuals Served	Bridge Grants	Funding to support businesses across the District	FY 2021	2058 small businesses

H03303	3.03	Students Participating in Evidence-Based Tutoring	Boost Camps	A combination of high-quality enrichment and recreation in addition to an academic component to address learning loss attributed to the COVID-19 pandemic and accelerate learning.	FY 2021	621 students
C09311	3.11	People or Households Receiving Eviction Prevention Services	COVID-19 Response Costs	The total number of unique households that received assistance of any kind under the ERA program	FY 2021	11250 unique households

Ineligible Activities: Tax Offset Provision (States and territories only)

Under the guidelines of the U.S. Department of Treasury’s (Treasury’s) final rule in 31 CFR Part 35, the District of Columbia would not be considered to have used SLFRF to offset a reduction in net tax revenue resulting from changes in law, regulation, or interpretation substantively enacted after March 3, 2021 and affecting tax year 2020.

Item	Amount as of 12/30/2020 \$000s
BASELINE TAX REVENUE	9,086,796
REVENUE REDUCING COVERED CHANGES	0
NET BASELINE TAX REVENUE	9,086,796
ACTUAL TAX REVENUE (CASH METHOD)	8,348,872
REDUCTION (BASELINE - ACTUAL)	737,924
REVENUE INCREASING COVERED CHANGES	0

DC Recovery Plan 2021: Project Inventory

Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Build and Preserve Affordable Housing	A01310	3.10	Affordable Housing Acquisition	This project funds the purchase one or more hotels as a place to stay while these residents are connected to permanent housing vouchers and completing the lease-up process. This initiative would assist 200 residents.		31,000,000
Build and Preserve Affordable Housing	A02310	3.10	Community Land Trust Grant	This grant of funds will go to support the work of the Douglass Community Land Trust to enable the inclusive and equitable development and preservation of permanently affordable housing, local small business, and other public assets.		2,000,000
Build and Preserve Affordable Housing	A03312	3.12	Domestic Violence Housing	This investment will increase access to housing for domestic violence victims/survivors. This includes acquisition of new properties (i.e., purchase), expanding existing properties, renovation/rehabilitation/repair of property to maintain units of housing, rental assistance (including security deposit, first/last month's rent, eviction prevention, etc.), and providing hotel stays. Funds may also be used to temporarily expand services for domestic violence victims/survivors to meet increased levels of need in relation to the COVID-19 pandemic.		17,000,000
Build and Preserve Affordable Housing	A04601	6.01	Expanding Employer-Assisted Housing Program (EAHP)	This investment will provide additional funding for down payment assistance for DC Government employees.		4,500,000
Build and Preserve Affordable Housing	A05311	3.11	LGBTQ+ Domestic Violence Housing	This investment will provide LGBTQ+ residents with targeted services and dedicated emergency shelter housing which will increase access to shelter and housing for LGBTQ+ domestic violence victims/survivors in the District.		700,000
Build and Preserve Affordable Housing	A06311	3.11	Homeward DC (Families)	This project will expand strategic resources identified in Homeward DC to make homelessness among families rare, brief, and nonrecurring. Funded resources include expanded Permanent Supportive Housing and prevention/diversion services.	Homeward DC includes evidence-based components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort).	36,115,443
Build and Preserve Affordable Housing	A07311	3.11	Homeward DC (Individuals)	This project will expand strategic resources identified in Homeward DC to make homelessness among individuals rare, brief, and nonrecurring. Funded resources include Permanent Supportive Housing, Rapid Rehousing, Project Reconnect, singles intake, and singles shallow subsidy.	Homeward DC includes evidence-based components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort).	72,376,637
Build and Preserve Affordable Housing	A08311	3.11	Homeward DC (Youth)	This project will expand strategic resources identified in Homeward DC to make homelessness among youth rare, brief, and nonrecurring. Funded resources include expanded Permanent Supportive Housing and extended transitional housing.	Homeward DC includes evidence-based components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort).	5,311,773
Build and Preserve Affordable Housing	A10310	3.10	Housing Preservation Fund (HPF)	This investment will provide one time funding which leverages a 3 to 1 private match for providing short-term bridge acquisition and pre-development financing for eligible borrowers. Adding more resources to the Preservation Fund will add to the over 1000 affordable housing units that have been saved using this tool. Estimated impact: 250 affordable units preserved		17,157,624
Build and Preserve Affordable Housing	A11310	3.10	Housing Production Trust Fund (HPTF)	A one time infusion to the Housing Production Trust Fund to bring the total amount to \$400 million. Increased HPTF funding will allow DHCD to fund more affordable housing units currently in its pipeline as well as allowing the agency to conduct a new/more substantial RFP in FY22. Includes \$25m for DHCD's admin to manage the investments. Estimated impact: 2,800 units (deliveries)		323,416,023
Build and Preserve Affordable Housing	A12311	3.11	Low-Barrier Shelter for Transgender Residents	This project will establish a housing program specifically for transgender and gender non-conforming (T/GNC) adults facing barriers to obtaining housing and who have aged out of T/GNC youth programs.		2,550,000
Build and Preserve Affordable Housing	A13205	2.05	Eviction Prevention Services	This investment will provide the Office of the Tenant Advocate with additional staff to support full and timely response to the anticipated wave of evictions.		746,100
Build and Preserve Affordable Housing	A14310	3.10	Vacant Property Disposition	In partnership with the Building Blocks DC gun violence prevention initiative, DHCD will work to create change in the neighborhoods most affected by violence through blight reduction and enhancing vibrancy. The funds will be used to identify and implement strategies to bring vacant and blighted properties in those same neighborhoods back into productive use, possibly as affordable housing, community space, or other neighborhood serving uses.		5,000,000
Build and Preserve Affordable Housing	A18205	2.05	Eviction Diversion Coordination	This project will temporarily increase funding for the Access to Justice program with the specific purpose of reducing eviction filings. Sub-grantees will use the funds to coordinate access to dispute resolution resources, such as legal services, emergency financial assistance, mediation, and social services. Creation and implementation of an Eviction Diversion program was a key recommendation of Mayor Bowser's Saving DC's Rental Housing Market Strikeforce, which convened earlier this year, and is timely, given the high cost of housing in the District, the traumatic effects of eviction on individuals and households, and the economic crisis due to the pandemic.		1,500,000

DC Recovery Plan 2021: Project Inventory

Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Build and Preserve Affordable Housing	A19205	2.05	Eviction and Utility Moratorium Phasing	This investment funds the Public Emergency Extension and Eviction and Utility Moratorium Phasing Emergency Amendment Act. Specifically, this bill phases out the moratorium on evictions and utility disconnections that was put in place during the public health emergency, and this funding will cover the costs associated with the following new agency responsibilities: certifying that an individual is qualified for utility disconnection relief; providing notice to individuals who qualify for this relief; and provide notice to utility companies regarding these individuals.		290,000
Build and Preserve Affordable Housing	A20202	2.02	Emergency Rental Assistance	The Emergency Rental Assistance Program (ERAP) helps District residents who earn less than 40% of the Area Median Income meet overdue rent payments, security deposits, and first month rent down payments. This funding will increase the amount of money available for this program, allowing more District residents to find housing or stay in their homes throughout the year.		5,500,000
Build and Preserve Affordable Housing	A21210	3.10	GAIN Act	This investment would generate more affordable housing by financial incentives for housing providers to convert existing rental units into affordable units using covenants on the property.		5,000,000
Alternative 911 Response	B01601	6.01	Expand 911 Call Center Capacity	This investment will support Alternatives to calling 9-1-1 or dispatching law enforcement for certain categories of calls for service. Funds will be used to add capacity in the form of technology resources; 9-1-1 call takers to handle additional program related call volume; and training for 9-1-1 staff.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	1,748,640
Alternative 911 Response	B02316	3.16	Community Mediation Training	This investment will create a pilot program to educate community and neighborhood leaders on strategies to de-escalate situations and mediate differences to reduce the need for 911 calls related to minor disputes. Funds will be used on program implementation, training and outreach to launch and maintain the program.		60,000
Alternative 911 Response	B03601	6.01	DDOT Call Center Staff	This investment will add call center staff to support a pilot project to route 911 calls about non-emergency traffic crashes to DDOT.		750,585
Alternative 911 Response	B04601	6.01	DPW Parking Enforcement Capacity	This investment will provide the Department of Public Works with ten new parking enforcement officers. The personnel will be assigned to a special unit responsible for taking parking enforcement request originally reported to the Metropolitan Police Department (MPD) via 911 calls. This will limit the strain on resources and unnecessary used of law enforcement staff to handle minor infractions. The funds are dedicated for salaries and additional equipment necessary outfit the team to respond to requests for service.		2,537,160
Alternative 911 Response	B05110	1.10	Establish a Behavioral Health Response for Specific Types of 911 Calls	This project will expand the Community Response Team and Access Helpline at the Department of Behavioral Health (DBH) to provide a clinical rather than automatic law enforcement response to certain mental health related 911 calls.	Parts of this initiative are being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	15,222,375
Alternative 911 Response	B06110	1.10	MPD Behavioral Health Coordinator	This position will support the Executive Director, Strategic Change Division, Metropolitan Police Department (MPD), including serving as the MPD Behavioral Health Initiatives Coordinator responsible for strengthening collaboration between MPD, the Department of Behavioral Health (DBH), and other government and community partners to best serve the District community. This includes aligning policies and practices and developing and supporting training and review of the 911 Alternative Response project with DBH and the Office of Unified Communications (OUC).	Parts of this initiative are being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	457,398
Alternative 911 Response	B07601	6.01	Alternative 911 Response Public Information Campaign	This investment will help to publicize the Building Blocks DC initiative in relevant neighborhoods, and inform the public about what BBDC is doing. In FY21, we will focus on giveaway products and some public advertising. In following years, the focus will be more on public information campaigns in public transportation, social media, and printed materials to give out at events.		950,000
COVID-19 Public Health Emergency Direct Response Costs	C01101	1.01	Vaccination Incentives	This investment increased resident interest in vaccination by providing DC Residents 18+ who got their first shot June 1-July 3 with a \$51 gift card sent to their home. Gift cards continue to be distributed at clinics as an incentive to receive the COVID-19 vaccination.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	4,000,000
COVID-19 Public Health Emergency Direct Response Costs	C02312	3.12	Family Services COVID-19 Response	COVID-19 Quarantine facility for children (foster care and community) ages 1 through 21.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	1,000,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
COVID-19 Public Health Emergency Direct Response Costs	C03107	1.07	Cleaning and Ventilation Improvements	This project reimburses the District for COVID-19 related cleaning and ventilation services for District government facilities in cases where costs were incurred using local funds due to the exhaustion of Coronavirus Relief Funds provided in the CARES Act and ineligibility for FEMA Public Assistance. Some funds may be reallocated in the District's next Recovery Plan in light of subsequent changes in Public Assistance eligibility.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	18,200,000
COVID-19 Public Health Emergency Direct Response Costs	C04104	1.04	Charter School Reopening Grants - Fall 2020	These funds will support the first round of reopening grants provided to public charter schools for School Year 2020-21. Grants funds will be used to support LEAs with the costs for reopening to in-person instruction for the school year.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	10,000,000
COVID-19 Public Health Emergency Direct Response Costs	C05110	1.10	Behavioral Health COVID-19 Response	This project will support emergency psychiatric care at the District's emergency facility (CPEP) and inpatient care at Saint Elizabeths Hospital. Both facilities have additional costs related to proper infection control and mitigation activities while maintaining operations and clinical care. The funds will support certified nursing assistants for COVID-19 testing, temporary nurses and housekeeping staff, PPE and supplies, security, and transportation.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	5,485,538
COVID-19 Public Health Emergency Direct Response Costs	C06104	1.04	Public Schools COVID-19 Response	This investment supports DC Public Schools in ensuring that all school buildings are ready for school opening by meeting the safety and technology needs presented by the pandemic. Funds will be used to purchase items to support in-person learning, such as furniture and additional keyboards for social distancing. DCPS will also use funds to provide services such as expanded online registration systems and enhanced cleaning.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	6,852,321
COVID-19 Public Health Emergency Direct Response Costs	C07102	1.02	COVID-19 Testing and Sequencing	This project will support ongoing COVID-19 testing and monitoring by the District's Public Health Lab at the Department of Forensic Sciences (DFS). From March 2020 to August 2021, DFS has tested nearly 280,000 samples for the detection of the SARS-CoV-2 virus (COVID-19). Going forward, the funds in this project will also be used in conjunction with other Federal and local funds to support the growing need for rapid genomic sequencing for the detection of SARS-CoV-2 variants of concern, to assist epidemiologists and health officials in understanding how the virus is spreading and evolving. Since January 2021, DC has genomically sequenced 1,000 samples.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	4,949,804
COVID-19 Public Health Emergency Direct Response Costs	C08104	1.04	Building Readiness	This investment aims to improve air circulation and increase ventilation to help reduce the concentration of airborne contaminants, including viruses, indoors. Special consideration is given to areas of high occupancy (e.g., schools) to ensure that high-traffic areas have additional and improved ventilation (MERV 13 filters, HEPA filters, HVAC improvements, etc.). In addition, the Department of General Services will install physical barriers and other improvements to reduce the chance of direct person-to-person droplet transmission as a supplemental measure to face covering and social distancing.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	6,581,089
COVID-19 Public Health Emergency Direct Response Costs	C08108	1.08	COVID-19 Services Security Support	Resources will be allocated for contract security guards at specific locations providing COVID-related services. For example, contract security guards will be assigned at all isolation and quarantine (ISAQ/PEP V) locations. Individuals housed at these sites are those experiencing homelessness and thought to be at the greatest risk for severe complications and/or death as a result of COVID-19 exposure. Security will also be assigned to testing and vaccination sites, which are available to all District workers and residents.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	14,864,699
COVID-19 Public Health Emergency Direct Response Costs	C08112	1.12	Public Outdoor Handwashing Stations	This investment aims to prevent and control the spread of germs by encouraging residents and visitors to wash hands with soap and water, particularly in resource-limited settings. To make it easier to clean hands, the District launched mobile hand hygiene stations and placed them at various locations throughout the city, including Metro stations, outside public buildings, and areas where quick and easy access to clean water may prove more challenging.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	601,715
COVID-19 Public Health Emergency Direct Response Costs	C08701	7.01	Procurement Support	These resources will be allocated to fund administrative work necessary due to the COVID public health emergency. This includes, costs related to disbursing payments from the Fund and managing and issuance of procurements directly related to the Fund.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	455,000
COVID-19 Public Health Emergency Direct Response Costs	C09311	3.11	Human Services COVID-19 Response	This project supports modifications to operations in homeless shelters to control and prevent COVID-19 infection. Modified shelter protocols have been put in place including expanded hours, grab and go meals, conducting medical screenings, and providing personal protective equipment.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	42,063,476

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
COVID-19 Public Health Emergency Direct Response Costs	C10206	2.06	Employment Services COVID-19 Response	Capitol Bridge currently supports DOES through a contract to provide unemployment call center assistance. They are responsible for answering inbound calls to the UI call center, with fact finding on unemployment claims and processing tasks related to unemployment insurance.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	9,997,103
COVID-19 Public Health Emergency Direct Response Costs	C11101	1.01	Emergency Operations Center Vaccination Support	This investment will allow the Emergency Operations Center to continue supporting vaccination efforts for District residents. With the pandemic still occurring, this funding is paramount to help the District's residents.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	20,341,932
COVID-19 Public Health Emergency Direct Response Costs	C11102	1.02	Emergency Operations Center Testing Support	This investment will allow the Emergency Operations Center to continue providing outsourced COVID-19 testing to District residents (supplementing the testing conducted in-house by the Department of Forensic Sciences). With the pandemic still occurring, this funding is paramount to continue serving the needs of District's residents.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	32,532
COVID-19 Public Health Emergency Direct Response Costs	C11701	7.01	Emergency Operations Center Administrative Support	This investment will support continued communication to District residents about the importance of getting vaccinated and tested for COVID-19. Funds will also be used for Fatality Management and for various essential wraparound services for District operations.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	4,460,000
COVID-19 Public Health Emergency Direct Response Costs	C12101	1.01	DC Health Mobile Testing and Vaccine Registration	This investment will be used for DC Health Mobile Testing Solution and Vaccine Registration technology implementation and maintenance in support of the District's COVID-19 response and recovery efforts where these costs are not eligible for reimbursement by FEMA Public Assistance.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	302,670
COVID-19 Public Health Emergency Direct Response Costs	C12108	1.08	COVID-19 Call Center	This investment will be used for COVID Call Center technology implementation and maintenance in support of the District's COVID-19 response and recovery efforts where these costs are not eligible for reimbursement by FEMA Public Assistance.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	1,335,000
COVID-19 Public Health Emergency Direct Response Costs	C12206	2.06	Unemployment Insurance Call Center	This investment will be used for Unemployment Insurance customer support technology implementation and maintenance in support of the District's COVID-19 response and recovery efforts where these costs are not eligible for reimbursement by FEMA Public Assistance.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	1,007,499
COVID-19 Public Health Emergency Direct Response Costs	C12701	7.01	Increased Telecommunications Services	This investment will be used for telecommunications services in support of the District's COVID-19 response and recovery efforts where these costs are not eligible for reimbursement by FEMA Public Assistance.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	2,964,029
COVID-19 Public Health Emergency Direct Response Costs	C13105	1.05	Personal Protective Equipment	This investment will allow the continued purchase of personal protective equipment needed by District Government employees to continue the fight against COVID-19.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	17,561,240
COVID-19 Public Health Emergency Direct Response Costs	C13112	1.12	Procurement Support	This investment provides contractor support to continue operations at the District's supply warehouses.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions are in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	233,072

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COVID-19 Public Health Emergency Direct Response Costs	C14104	1.04	Charter School Reopening Grants - Fall 2021	This investment will provide grants to public charter schools to assist in defraying the facilities costs of re-opening safely for students to return to in-person learning for School Year 2021-22.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	10,000,000
COVID-19 Public Health Emergency Direct Response Costs	C15101	1.01	Vaccine Outreach Workforce	This project is a partnership with community-based organizations to provide community outreach to increase vaccination rates in underserved communities.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	5,000,000
COVID-19 Public Health Emergency Direct Response Costs	C16105	1.05	Personal Protective Equipment and Meal Support	This investment will allow the District to continue providing emergency food services to its most vulnerable residents. These services can occur at school sites or at locations where our homeless population resides.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19.	1,300,000
Economic Recovery for Residents and Businesses	D01316	3.16	Assistance for Returning Citizens	This investment will provide flexible funding for reentry services providers to assist returning citizens based on individual needs assessments, such as with housing deposits, transportation needs, connectivity, and other temporary or immediate expenses, to assist with reintegration, avoid homelessness and reduce recidivism.	There is moderate evidence supporting components of this program. Specifically, quasi-experimental evidence supports the use of limited-service-scattered-site housing for returning citizens. Providing housing resources, with no/limited wrap-around supports, is associated with decreased recidivism, increased time in the community, and increase use of behavioral health services among returning citizens. Additionally, this initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	34,445,670
Economic Recovery for Residents and Businesses	D02601	6.01	Financial Coaching for Returning Citizens	This project will provide one on one financial coaching for 1,000 returning citizens over the next 3 years through existing Financial Empowerment Centers. The coaching will provide financial education, access to banking products and services, reduction in recidivism, and development of financial resiliency skills for returning citizens.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	2,082,304
Economic Recovery for Residents and Businesses	D03316	3.16	Returning Citizens Peer Navigators	This investment will allow the Mayor's Office on Returning Citizens Affairs to increase successful reentry, reduce redivisim and increase public safety. The navigators will be an additional support system to returning citizens as they encourage, motivate and coach them to connect to and complete services that range from obtaining Identification to job training and placement.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	1,916,580
Economic Recovery for Residents and Businesses	D04207	2.07	Career Coaches	This project will provide individual career coaching and support to 5,000 DC residents per year, by establishing a cohort of 50 career coaches that will be deployed virtually and on-site in partnership with workforce system agencies. Career Coaches will assess and connect residents to the education, training, employment, and supportive services necessary to connect to and advance in high-demand career opportunities.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	9,126,000

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Economic Recovery for Residents and Businesses	D05213	2.13	Career MAP Pilot	This investment will support 300 families over 5 years. It will provide resources and case management supports. The resources will provide security so that families can complete trainings and education and obtain careers, which will allow them to have a high degree of self-sustainment. It will also provide resources to mitigate "benefit cliffs" (reductions in overall income due to losing eligibility for income subsidies and supports) which families experience as their earnings increase.	Parts of this program are supported by strong and moderate evidence. Randomized experiments and quasi-experimental studies of universal basic income pilots (such as negative income tax experiments in US and Canada, the Alaska Permanent Fund Dividend, and others) found no impacts on labor supply, increased consumption, increased educational achievement/attainment, decreased hospitalizations, and decreased substance use. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	11,694,350
Economic Recovery for Residents and Businesses	D06305	3.05	DC Futures: Tuition Assistance	The DC Futures program provides funding for low to moderate income DC residents to earn college degrees, primarily AA degrees, in majors leading to high-demand jobs through: a) providing support for tuition, fees, and cost of attendance at local institutions, anticipating that the majority of the students will attend UDC and Trinity; b) implementing a significant coaching and student services component to support students through personal and financial barriers.	Tuition and scholarship programs are supported by strong evidence. A systematic review of similar place-based "promise scholarships" finds positive effects on community development, K-12 academic achievement, and postsecondary outcomes. For example, a well-designed and well-implemented randomized control trial of the Degree Project in Milwaukee Public Schools found positive impacts on students' motivation, college expectations, and steps toward college, such as applying to more colleges and FAFSA completion. It also suggested slightly increased persistence and graduation in two-year colleges. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	36,306,342
Economic Recovery for Residents and Businesses	D07305	3.05	Earn and Learn Programs	This project will award approximately \$6 million in grants to support employer and training institutions/organizations partnering to develop or scale career pathway training programs for the District's in-demand occupations. Training partnership grants may include funds to support training stipends, wraparound supports and services, sub-baccalaureate credential attainment, and other costs necessary to support successful completion and hiring of residents by employers.		111,525,929
Economic Recovery for Residents and Businesses	D08601	6.01	Immigrant Justice Legal Services Grants	This investment will provide increased funding for the Immigrant Justice Legal Services grant program		2,000,000
Economic Recovery for Residents and Businesses	D09601	6.01	Opportunity Accounts Expansion	This project will fund up to 300 additional matched-savings Opportunity Accounts for income-eligible District residents over the next three years. Opportunity Accounts are a 4:1 matched savings program that helps qualified District residents potentially save up to \$7,500 to help pay for costs related to education, first-time home purchases, small business development, retirement, and more.	Parts of this program are supported by strong evidence. Randomized evaluations of Individual Development Accounts (IDAs), a match savings program popular in the late 90s and early 2000s, find that they may increase investments, individual's ability to cover living expenses and withstand financial shocks. Impacts on asset-ownership, however, may not last more than a few years.	3,174,500
Economic Recovery for Residents and Businesses	D11207	2.07	Workforce Development	This investment will meet the needs, and target DC residents who classify as transgender/non-binary/ LGBTQ. Customers enrolled will receive employment services which will include access to subsidized employment, unsubsidized employment, Occupational skills training, and other services as requested and/or identified. This targeted enhancement will begin in FY22.		1,000,000
Economic Recovery for Residents and Businesses	D12601	6.01	Active Transportation Infrastructure	This investment will allow DDOT to install 1,000 bike racks, expand the micromobility corral program, and fund a secure residential bicycle parking pilot that locates secure bicycle shelters for on-street storage of bicycles. Bicycle and scooter racks in the public space will help provide secure and convenient short-term parking for the orderly parking of personally owned and shared bicycles and scooters; Having safe, secure, and convenient long-term bicycle parking in residential neighborhoods enhances mobility for District residents and eliminates concerns of bike theft by providing secure bicycle storage lockers in the public space for folks concerned with theft or unable to bring their bicycles inside due to steps, available space, etc.		0
Economic Recovery for Residents and Businesses	D13601	6.01	Adaptive Bikeshare	This investment will allow DDOT to open and operate a new Adaptive Bikeshare hub at Union Station. This is a pilot program that DDOT hopes to launch and monitor in early FY 2022. Funds will be dispersed as grant .		1,350,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Economic Recovery for Residents and Businesses	D14601	6.01	Bus Priority Lane Enforcement	This investment will provide additional staffing needed to review ATE documentation and process citations.		289,000
Economic Recovery for Residents and Businesses	D15601	6.01	Bus Priority Lane Enforcement	This investment will provide additional support to process footage from new WMATA-purchased bus lane enforcement cameras.		900,000
Economic Recovery for Residents and Businesses	D16601	6.01	Bus Priority Lane Expansion	This investment will provide funding for people and supplies for the preservation of the expanding bus priority network.		2,316,000
Economic Recovery for Residents and Businesses	D17601	6.01	Bus Priority Lane Expansion	This investment will support the buildout of bus-only lanes and other bus priority treatments (including queue jumps and transit signal priority) on 51 bus priority corridors across the city. This plan will implement bus priority on 90% of the priority corridors identified by DDOT.		0
Economic Recovery for Residents and Businesses	D18601	6.01	Capital Bikeshare Expansion	This investment will allow DDOT to (1) install 80 new stations to meet its strategic goal of providing all residents access to a CaBi station within a quarter mile of their home; and (2) replace approximately 35 existing stations/2,500 bicycles that have exceeded their useful lives with new electrified stations and an ebike fleet.		50,460,000
Economic Recovery for Residents and Businesses	D19601	6.01	Capital Bikeshare Expansion	This investment will allow DDOT to replace bicycles not tied to station replacements.		9,353,000
Economic Recovery for Residents and Businesses	D20601	6.01	Devices for Residents: Tech Together	This investment will close the digital divide providing means equity for all residents to access previously unreachable opportunities online including career and education pathways, telehealth options and connections to friends and family. Consistent with the Mayor's proposed budget, Council approved funding starting in FY22 towards addressing the digital divide by expanding device access through providing laptops and tablets to DC households, including seniors, returning citizens, families in TANF and SNAP programs, adults in workforce training programs, and residents experiencing housing insecurity or living in temporary shelters; and providing free support and training for residents to help navigate these new devices.	Parts of this initiative are supported by moderate evidence. Specifically, there is quasi-experimental evidence from Chicago that comprehensive digital literacy programs designed to build a "culture of digital excellence" in a community lead to a greater growth rate of internet use, home broadband adoption, and some online activities, including online job search. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	3,924,459
Economic Recovery for Residents and Businesses	D21213	2.13	Food Access Fund	The purpose of the Food Access Fund (FAF) is to increase equitable access to fresh, healthy, and affordable food by securing grocery stores and restaurants, fast casual restaurants and other food access points in areas with low food access, with a focus on Wards 7 and 8. DMPED anticipates these funds will create 6-8 new food access points, putting 95-99% of Ward 7 and 8 residents within a mile of a food access point. The FAF Grant will support qualified businesses with capital for tenant improvements related to expansion of operations into a new location in an area identified as having low food access (as set forth in the Act), with priority given to locations in Ward 7 or Ward 8.		56,670,071
Economic Recovery for Residents and Businesses	D22209	2.09	Nourish DC	The purpose of the Nourish DC Fund is to support the development of a robust ecosystem of locally-owned small food businesses creating neighborhood vibrancy in communities in the District where decades of disinvestment have left them underserved by grocery and other food amenities. To achieve this goal, a fund manager will be selected to provide flexible loans, catalytic grants, and targeted technical assistance to emerging and existing locally-owned small food businesses in the District of Columbia, with a preference for businesses located in and owned by residents of neighborhoods identified as having high rates of food insecurity, unemployment and poverty, and/or lower life expectancy. The program is kicking off in FY21 with funding through FY23.		1,000,000
Economic Recovery for Residents and Businesses	D23601	6.01	DC NeighborhoodConnect Microtransit Expansion	This project will expand the DC Neighborhood Connect microtransit service to new zones connecting Union Station, Ivy City, and Fort Lincoln.		2,816,748
Economic Recovery for Residents and Businesses	D24601	6.01	DC NeighborhoodConnect Microtransit Restoration	This project will restore DC Neighborhood Connect microtransit service in Wards 1, 4, 5, and 8 that were paused due to the COVID-19 public health emergency.		2,293,350
Economic Recovery for Residents and Businesses	D25601	6.01	N Capitol St Deckover Feasibility Study	This investment will support a corridor feasibility study that will consider the decking over of North Capitol Street.		0
Economic Recovery for Residents and Businesses	D26601	6.01	Protected Bike Lanes	This investment will expand the District's Protected Bicycle Lane network, improving safety, encouraging cycling, and providing additional amenities for more residents of the District.		750,000
Economic Recovery for Residents and Businesses	D27601	6.01	Protected Bike Lanes	This investment will add personnel and supplies to support added maintenance costs of new protected bike lane facilities.		8,862,000
Economic Recovery for Residents and Businesses	D28601	6.01	Trails Expansion	This investment will add funding for or accelerate the construction of bicycle and pedestrian trails in DDOT's trails portfolio. New projects include the Anacostia Riverwalk Trail, Met Branch Trail from First Place to Oglethorpe St., Oxon Run Trail, and Shepherd Branch Trail.		0
Economic Recovery for Residents and Businesses	D29601	6.01	Trails Expansion	This investment will provide additional maintenance capacity for the existing and expanded trail network.		24,439,070
Economic Recovery for Residents and Businesses	D30601	6.01	Anacostia Metro Ped/Bike Bridge	This investment will design and build new bicycle and pedestrian bridge over Suitland Parkway, connecting the Barry Farm community to the Anacostia Metro station.		0

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Economic Recovery for Residents and Businesses	D31601	6.01	Transit Hub Feasibility Studies	Invest in landmark transit hubs in underserved areas – Ward 7 & Ward 8 hubs offering last mile connection via DC Connect, Capital Bikeshare, micromobility, rideshare, and taxis. This investment would develop two transit hub locations in Wards 7 and 8, expanding connections to and from the hubs, and other metro and bus stations by safe walkways. Hubs will be multi-modal centers of transportation, creating service points for last-mile connections by bus, DC Neighborhood Connect, capital bike share, scooters, mopeds, ride hailing and taxi services. DDOT will conduct a feasibility assessment to determine the viability of the location as a transit hub.		20,500,000
Economic Recovery for Residents and Businesses	D32601	6.01	Clean City Grants	The Bridge Fund was established to provide financial assistance to the three following hospitality sectors: restaurants, retail and entertainment. The Restaurant Bridge Fund set aside \$35 million in financial relief to the restaurant industry that has experienced significant economic distress since the beginning of the public health emergency. The Retail Bridge Fund aims to provide competitive grants to eligible retail establishments that have experienced significant economic distress due to the COVID-19 public health emergency. Local brick-and-mortar retail establishments, such as bookstores, clothing stores, salons, massage establishments, fitness studios, art galleries, and dry cleaners are eligible to apply. The funds will support general operational expenses (rent/mortgage expense, payroll, insurance, and/or utilities), as well as operating expenses related to COVID-19. The Retail Bridge Fund applications opened in December 2020 and closed in January 2021. Funding was awarded starting in February 2021.		850,000
Economic Recovery for Residents and Businesses	D33207	2.07	Community Training Grants	The impact of the Coronavirus public health emergency pushed schools, work, and most services to a virtual platform. As a result, the existing demand for technology support increased across all business sectors, with a shortage of skilled worker supply. The demand will continue to grow with the arrival of Amazon headquarters (HQ2) in Northern Virginia. To ensure the District's residents are prepared and ready for hire, the FY 2022 budget provides \$2,970,313 for the Workforce Investment Council (WIC) to establish, in collaboration with the University of the District of Columbia (including the UDC-Community College and the Division of Workforce Development and Lifelong Learning), the University of the District of Columbia Foundation, Inc., and direct care worker training grantees, the Information Technology Investment Program. The program will fund and expand IT training opportunities for District residents. The training will be informed by an Information Technology Occupation Advisory Board.		6,180,686
Economic Recovery for Residents and Businesses	D34207	2.07	Employer Partnerships & Intermediary Services at the WIC	The funding will enable the WIC to launch a workforce partnership grant program that will fund partnerships between employers, educational institutions, and training providers, and to help residents earn credentials and build work experience in high-demand occupations and industries. This strategy ensures that workforce training in the District is directly informed by employers' needs, and that residents who complete the program are competitive for local jobs.		19,781,058
Economic Recovery for Residents and Businesses	D35207	2.07	Home Health & CNA Training Grants	The District's nursing care hiring demands are greater than workers available. There is a dire need to train and hire many more certified nursing assistants (CNA) and home healthcare aides (HHA). The FY 2022 budget provides \$2,232,313 for the Workforce Investment Council (WIC) to establish, in collaboration with the University of the District of Columbia (including the UDC-Community College and the Division of Workforce Development and Lifelong Learning), the University of the District of Columbia Foundation, Inc., and direct care worker training grantees, the DC Nurse Education Enhancement Program. This is a new program that will train District residents to obtain an occupational credential and employment in nursing care occupations with a particular focus on health services for aging adults.		5,792,616
Economic Recovery for Residents and Businesses	D41207	2.07	Jobs First DC Pilot Program	The Jobs First DC Pilot Program is a grant program that will assist District residents with barriers to employment—such as a criminal record or experience of homelessness—with placement in a permanent job right away that pays at least \$15 an hour. The pilot grant program will prioritize job placement rather than training and provide 12 months of progressive employment retention support and financial bonuses to residents and program providers. The District workforce system does not offer permanent employment placement support at the scale requested by many unemployed and underemployed District residents. The FY22 budget provides \$500,000 of grants funding and \$105,000 of personnel services funding for the Department of Employment Services to issue grants for an employment services model that assumes employability, offers expedited jobreadiness coaching, and helps participants obtain jobs quickly.		605,000
Economic Recovery for Residents and Businesses	D42207	2.07	East of the River Career Pathways Grant Program	The East of the River Career Pathways Grant Program for residents of Wards 7 and 8 will recruit youth and young adults from communities East of the River that are without college credentials, leaving them with little hope to qualify for the majority of the 117,000 jobs filled that year. The program aims to address this gap through the creation of a career pathways in three high growth sectors that pay family sustaining wages: computer science, construction, and the creative economy.		2,100,000
Economic Recovery for Residents and Businesses	D43206	2.06	Provide back payments to recipients of UI who waited a long period of time before receiving their earned benefits.	This project will provide one-time payments of \$500 each to DC residents who waited at least 60 days for their first check from Unemployment Insurance due to a significant surge in claims following the declaration of the public health emergency and corresponding economic recession.		5,000,000
Economic Recovery for Residents and Businesses	D44601	6.01	DC Futures: UDC Tuition Assistance	The DC Futures program provides funding for low to moderate income DC residents to earn college degrees, primarily AA degrees, in majors leading to high-demand jobs through: a) providing support for tuition, fees, and cost of attendance at local institutions, anticipating that the majority of the students will attend UDC and Trinity; b) implementing a significant coaching and student services component to support students through personal and financial barriers. This is the portion of funding to be channeled through the University of DC.		5,156,987

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Economic Recovery for Residents and Businesses	E01210	2.01	Art Venue Support	This investment provides grants to support the successful reopening of arts venues across the District.		8,000,000
Economic Recovery for Residents and Businesses	E02209	2.09	Bridge Grants	The Bridge Fund was established to provide financial assistance to the following three hospitality industries: restaurants, retail and entertainment. Bridge Fund applications opened in December 2020 and closed in January 2021. Funding was awarded starting in February 2021. The Restaurant Bridge Fund set aside \$35 million in financial relief to the restaurant industry that has experienced significant economic distress since the beginning of the public health emergency. The Retail Bridge Fund aims to provide competitive grants to eligible retail establishments that have experienced significant economic distress due to the COVID-19 public health emergency. Local brick-and-mortar retail establishments, such as bookstores, clothing stores, salons, massage establishments, fitness studios, art galleries, and dry cleaners are eligible to apply. The funds will support general operational expenses (rent/mortgage expense, payroll, insurance, and/or utilities), as well as operating expenses related to COVID-19. The Retail Bridge Fund applications opened in December 2020 and closed in January 2021. Funding was awarded starting in February 2021.		80,000,000
Economic Recovery for Residents and Businesses	E03213	2.13	Business Portal	OCTO's Digital Services team will utilize user centric design methodologies to create and consolidate easy-to-use systems and will actively solicit feedback from all stakeholders. Initial efforts will focus on DC's recovery efforts, specifically creating a business portal to ease business owners time and resources spent on city processes – for permitting, licensing, taxes, and other regulatory requirements.		656,610
Economic Recovery for Residents and Businesses	E04211	2.11	Reimagine Tourism Campaign	A multi-year sustained marketing campaign in collaboration with Destination DC and Events DC, directed to attract leisure and business tourists, including: out-of-state marketing campaign to attract domestic visitors to DC; investing in coordinated brand strategy, an influencer campaign, and a digital marketing campaign to include coordinated neighborhood specific efforts. The amount will also be used in part for incentives to attract conferences, shows, exhibitions and other attractions to the District.		8,069,000
Economic Recovery for Residents and Businesses	E05209	2.09	Equity Impact Fund	The primary goal of the Fund is to increase access to capital for Eligible Businesses that would not otherwise receive early-stage funding through conventional financing. The secondary goal is to create a pipeline of Eligible Businesses that are attractive investment opportunities in the District, and to provide 12 month individualized business plans/technical assistance to Eligible Businesses. The Fund shall be used to develop investment opportunities for Eligible Businesses that grow out of the initial funding stage and are ready for additional investment, including venture capital and other sources of backing. A grant will be made available to a private entity to serve as Fund Manager to administer the Fund.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	7,000,000
Economic Recovery for Residents and Businesses	E06601	6.01	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	This investment will be used to create a new dedicated team of permitting, licensing and inspection resources, and enhance core systems to fast track permitting and licensing processes to aid economic recovery through FY 2025. This project will also support the increase of rental housing stock in DC, advancing Mayor Bowser's goal to deliver additional 36,000 housing units by 2025. With faster permit and business license issuance, more businesses will be able to enter the economy quicker, renovate business spaces to offer more outdoor dinings and amenities, create more jobs for District residents, increase housing stock availability, and improve neighborhood real estate values.		16,049,389
Economic Recovery for Residents and Businesses	E07601	6.01	Shop in the District	This enhancement would expand the Shop in the District campaign that was created in winter 2020, to include a mobile application, giftcard program, and a robust marketing campaign connecting tourists and local consumers to small local (LBE) DC-based retailers and restaurants, particularly those in less frequented geographies. The development of the mobile application and giftcard is expected to be completed in Q2 of FY22. Primary partner for this initiative is the Washington DC Economic Partnership. This initiative aims to drive online shoppers to small DC-based retailer websites, with an expected outcome of increasing revenue generation.		850,000
Economic Recovery for Residents and Businesses	E08209	2.09	Small and Medium Business Growth Program	Small and Medium Business Grant Fund targets and bundles existing and new growth focus programs such as a Great Streets, Neighborhood Prosperity Funds, Equipment, larger scale capital improvements, and digital and technological growth by issuing grants to Community Development Financial Institutions for small businesses. This initiative is expected to begin in FY22 Q1.		8,800,000
Economic Recovery for Residents and Businesses	E10601	6.01	Tax Commission	This enhancement will fund contracted tax policy staff to support a re-established tax review commission to assess DC's tax structure in light of recent federal that would make doing business in DC easier and less costly – supporting the dual objectives of increasing District competitiveness and equity.		989,000
Economic Recovery for Residents and Businesses	E11601	6.01	Vibrant Places Recovery Fund	The purpose of the BID Vibrant Places Fund is to support recovery efforts by subsidizing costs for DC Business Improvement Districts (BIDs) to attract businesses and visitors back their to neighborhoods. This fund will specifically award grants to the Anacostia BID to support an art and culture district, the Southwest Waterfront BID to support autonomous vehicle shuttles, and the Golden Triangle BID for an innovation district. Driving businesses and visitors to these neighborhoods will boost spending particularly at the local retailers and restaurants. Small businesses will be revived and the vibrancy of these neighborhoods will be restored as foot traffic increases and visitors come back to DC as a prime destination. Payroll taxes and sales tax revenues will increase as tourism and related activities returns to the District.		7,980,000
Economic Recovery for Residents and Businesses	E12211	2.11	Activations Across All Four Quadrants	These funds will supports activation of outdoor space for residents and local businesses to gather. Sites will be determined by DMPED BD and OCTFME and will include sites in all four quadrants of the District. Funding will be allocated via grants to event sites (for example, the Kennedy Center, the Sandlot Anacostia) in order to host these events.		901,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Economic Recovery for Residents and Businesses	E13601	6.01	Building Energy Performance - DHCD Affordable Housing Properties	Over the next five years DOEE, in partnership with DHCD, will make transformative financial investments in the District's largest (50,000 square feet and up) under-resourced buildings to assist an estimated 30-40 affordable housing projects in the DHCD affordable housing funding pipeline comply with BEPS for one or more cycles.		20,000,000
Economic Recovery for Residents and Businesses	E14601	6.01	Building Energy Performance - Construction Loans	Over the next five years DOEE, in partnership the DC Green Bank, will make transformative financial investments to expand capital for DC Green Bank to support construction loans for under-resourced buildings that are required to comply with BEPS.		21,625,425
Economic Recovery for Residents and Businesses	E15601	6.01	Building Energy Performance Administration	Over the next five years DOEE will provide funding for Legal, Contract Administration, IT, Finance, communications, and technical program staff to enable spending and monitoring of funding for the BEPS projects.		1,283,887
Economic Recovery for Residents and Businesses	E16601	6.01	Building Energy Performance - Energy Audit and Predevelopment Support	Over the next five years DOEE, in partnership with the DC Sustainable Energy Utility (DCSEU), will grant funding provided to under-resourced buildings (senior care facilities, hospitals, K-12 schools, universities, hospitals, worship facilities) so they can conduct energy audits and pre-development design and construction work to allow them to secure a Green Bank-supported construction loan which will lead to deep energy savings.		16,489,688
Economic Recovery for Residents and Businesses	E17601	6.01	Black Lives Matter Plaza Enhancements	This investment will allow DDOT to construct new sidewalks as part of the design for the permanent Black Lives Matter Plaza.		0
Economic Recovery for Residents and Businesses	E18210	2.10	Business Retention, Expansion and Attraction Infrastructure	This enhancement supports capacity-building for DMPED's attraction, expansion, and retention efforts. It involves new staff positions at our partner organization (Washington DC Economic Partnership) as well as expenses related to training, data subscriptions, consultants, and planning. One of the goals is setting up new systems and processes across the two organizations for managing BRE activities and creating a new BRE strategy and playbook over the next two years to help implement the Vitality Fund.		4,600,000
Economic Recovery for Residents and Businesses	E19601	6.01	Connecticut Avenue Streetscape and Dupont Crown Park	This investment will allow DDOT to build the Connecticut Avenue Streetscape and Deckover north of Dupont Circle to California Street, NW. The project objective is to enhance the vitality, economic opportunities and quality of life along the corridor by creating a new public space and improving multi-modal access along Connecticut Avenue, NW.		0
Other	E20210	6.01	DC History Center Support	This investment will provide support to the DC History Center, the non-profit located at the renovated Carnegie Library focused on preserving and showcasing the history of the District's people, neighborhoods, and organizations. The organization will use the funds to help it enact its vision, including reaching "into all eight Wards to preserve and elevate the stories of Washington's diverse people, neighborhoods, and institutions."		27,236,000
Economic Recovery for Residents and Businesses	E21213	2.13	Employment Center Vitality and Local Jobs Creation Fund	The purpose of the Vitality Fund is to provide resources and support to businesses seeking to locate or expand within the Central Business District (CBD). Businesses in the following target industries- cloud and computer systems, food technology, cybersecurity, artificial intelligence, big data, life sciences, education, education technology, research, consulting services, professional services, marketing, or communications - are eligible for discretionary grants. Grant funds may be used for: <ul style="list-style-type: none"> • Initial startup capital • Operational costs • Down payment assistance • Rent subsidy • Tenant improvements • Workforce training • Recruitment and hiring costs 		15,000,000
Economic Recovery for Residents and Businesses	E23207	2.07	Green Infrastructure Maintenance	Through this effort DOEE will take on the maintenance of all District-owned green infrastructure (GI) to standardize maintenance procedures, create an economy of scale in contracting, and establish one responsible agency for the maintenance of GI. Furthermore this enhancement will work to address inequity in GI jobs by taking on the problem holistically. This effort will utilize GI training standards it helped create; fully fund GI training programs employing these standards for targeted District populations; create pathways between Anacostia High School, ONSE's Pathways Program, training programs and GI jobs; and set requirements for GI maintenance grantees and contractors that they hire a set percentage of District residents trained in GI maintenance to District standards.		24,883,389
Economic Recovery for Residents and Businesses	E24203	2.03	Home Weatherization Assistance	This program will provide additional investment in the energy efficiency and health and safety of low-income households in the District. By replacing aging systems, improving air flow, and improving the insulation within a home, weatherization provides a direct service which leads to safer and healthier housing in the District.		14,000,000
Economic Recovery for Residents and Businesses	E25601	6.01	Kingman Island Park Ranger Program	DOEE will create a Kingman Rangers Program for underemployed young adults that trains, employs, and provides wraparound services for 3 full-time and 2 seasonal Rangers to conduct environmental restoration, educate District students, serve as interpretive hosts, and maintain amenities at Kingman and Heritage Islands. The Kingman Rangers will be trained to lead or support environmental education activities for District students on Kingman and Heritage Islands, both increasing the capacity to offer such activities and also increasing the diversity of educators providing the activities. Rangers will increase public safety and enhance the visitor experience by building and repairing trails, leading tours and providing interpretative services. Finally, the Kingman Rangers will enhance the health of the natural environment on the Islands by managing invasive species and planting native plants to improve wildlife habitat as well as installing and maintaining green infrastructure to reduce polluted stormwater runoff.		783,550

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Economic Recovery for Residents and Businesses	E26512	5.12	Lead Pipe Replacement Program	This program will provide additional investment in the replacement of lead pipes in the District. This funding will be utilized to provide assistance for the replacement of the private-side of lead service lines, but under the Partial Replacement Assistance Program, the Capital Improvement Project program, and the Emergency Repair and Replacement program.		30,000,000
Economic Recovery for Residents and Businesses	E27313	3.13	Lead and Mold Hazard Mitigation	This program will provide additional investment in the remediation of lead and mold hazards in low-income households in the District. By reducing these hazards, which often result in deferrals for the weatherization program, DOEE will be able to provide a direct service to vulnerable residents, which leads to safer and healthier housing in the District.		15,000,000
Economic Recovery for Residents and Businesses	E28601	6.01	Open Streets - 7th Street NW	This investment will allow DDOT to host a signature Open Streets event on 7th Street NW from Florida Avenue to The Wharf, closing down the street to traffic and working with local businesses to offer wellness, fitness, and family fun activities.		1,750,000
Economic Recovery for Residents and Businesses	E29601	6.01	Open Streets - One in Every Ward	This investment will allow DDOT to host one Open Streets event in each ward, closing down the street to traffic and working with local businesses to offer wellness, fitness, and family fun activities.		1,730,044
Economic Recovery for Residents and Businesses	E30601	6.01	Open Streets for the People	This investment will support reclamation of street space for public use through the creation of temporary public realm activations supported by recurring monthly street closures on Black Lives Matter Plaza, Pennsylvania Ave NW, 18th St NW, 7th St NW, and F St NW and, where appropriate, permanent street right-of-way infrastructure. Funding will be used for contracts and for grants to Business Improvement Districts, and the effort will be aligned with DDOT's Open Streets project.		8,750,000
Economic Recovery for Residents and Businesses	E31202	2.02	Solar for All Expansion	Solar for All will install more community solar across the District, enroll an additional 3,800 low- and moderate-income households in solar energy assistance and will eliminate 15,000 metric tonnes of carbon emissions annually. This funding also compensates for SPR revenue loss due to pandemic impacts, enabling the Renewable Energy Development Fund (REDF) to continue current investment levels for Solar for All and fully capitalize the Green Bank, which will leverage those funds many times over to further green transition efforts. This project will partner with the DC Sustainable Energy Utility (DCSEU) and District agencies to support community renewable energy facilities (CREF) that will provide energy benefits. By providing low- and moderate-income residents with electric utility bill assistance in \$500 per year in Pepco bill credits, Solar for All will mitigate some of the impending electricity shut-offs poised to occur after the Public Health Emergency ends. In addition, these investments will make utility bills more affordable for residents who are struggling to pay them. At the same time, the program invests in renewable energy and mitigates our current and future GHG emissions.		17,500,000
Economic Recovery for Residents and Businesses	E32207	2.07	Solar Works DC Expansion	Solar Works DC will be able to at least double from 75 to 150 trainees enrolled in solar PV system design, installation and electrification for each fiscal year, and prepare District residents for local jobs in solar and related industries to help DC meet its ambitious goals. As renewable energy deployment occurs and saturates the District, the labor benefitting from the investments will be District residents and will be given to members of the community for whom a career in the solar industry would enable entrance into the middle class. This program is designed to not only leverage technical proficiency and job connections for residents, but set trainees up for long-term success through a myriad of remedial and critical care services via a full-time case manager and DC Infrastructure Academy (DCIA) support.		9,000,000
Economic Recovery for Residents and Businesses	E33209	2.09	Bridge Fund 2.0 - Business Rent Relief	This investment establishes a second Bridge Fund to provide financial relief to the restaurant, retail and entertainment industries that have experienced significant economic distress since the beginning of the public health emergency.		40,000,000
Economic Recovery for Residents and Businesses	E34601	6.01	Commercial Acquisition Fund	This investment will support commercial acquisition.		4,000,000
Economic Recovery for Residents and Businesses	E35601	6.01	Building Energy Performance - DCHA Affordable Housing Properties	ARPA funds intended for BEPS programs at DCHA properties.		5,328,443
Economic Recovery for Residents and Businesses	E36211	2.11	Hotel business relief	This investment establishes a Bridge Fund to provide financial relief to the hotel industry that has experienced significant economic distress since the beginning of the public health emergency.		40,000,000
Economic Recovery for Residents and Businesses	E37203	2.03	Excluded workers assistance	This initiative provides financial assistance to District residents who are otherwise excluded from District and federal aid related to COVID-19.		26,581,351
Gun Violence Prevention	F01601	6.01	Building Blocks DC Case Management System	The Building Blocks DC's (BBDC) Theory of Change is to create sustained reductions in gun violence in the District by providing services and opportunities to support vibrant communities where the residents are empowered to co-create public safety. BBDC's commitment to interrupt violence and provide opportunities to the community is an integral part of the everyday work for each of the team members involved in this initiative. The BBDC team is responsible for the creation of a data-informed, evidence-based, and community-empowered strategy. BBDC is centered around an Emergency Operations Center (EOC) infrastructure to allow for a coordinated collective action. Under this model, BBDC is taking a three-systems approach to reducing gun violence: Person-Based, Place-Based, and Services-Based. As BBDC builds out their processes and data sharing and integrations needs, the OCTO Digital Services team will work to discover automation and integration needs to build a solution that helps the new entity serve its mission.		1,138,000
Gun Violence Prevention	F02601	6.01	Citywide Livability	This investment will implement small-scale, neighborhood-specific bicycle, pedestrian, and other safety and aesthetic enhancements in Wards 5 and 7, as recommended in completed Livability Studies in these areas.		3,599,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Gun Violence Prevention	F03601	6.01	Community Grants	This initiative is designed to award grants to community organizations which propose innovative programming or activities to support reductions in gun violence for District of Columbia communities. Projects and programs are various, however, they can all be classified under the banners of community healing, revitalization, or wealth.		5,250,000
Gun Violence Prevention	F03601	6.01	Community Grants	This initiative is designed to award grants to community organizations which propose innovative programming or activities to support reductions in gun violence for District of Columbia communities. Projects and programs are various, however, they can all be classified under the banners of community healing, revitalization, or wealth.		5,250,000
Gun Violence Prevention	F05601	6.01	Public Works Employment Program	This investment will provide the Department of Public Works with one hundred ten positions which the agency may permanently hire staff to support its leaf season operations and other solid waste divisions. A benefit of this initiative will be more stable employment for persons living in underserved communities and those ravaged by ongoing violence. Funds will be used for salaries and on the job training through FY2024		15,521,527
Gun Violence Prevention	F06601	6.01	Dump Busters	DOEE will work with its partners at MPD and DPW to enhance our illegal dumping enforcement program known as "DumpBusters." The DumpBusters program will help reduce the prevalence of illegally dumped trash and debris in public and private space throughout the District. This program will help reduce the prevalence of illegally discarded material in our watersheds which has led to the deposition of 20,000 lbs of material to the Anacostia River annually. In addition, in applying the broken window theory, the District will combat urban decay by reducing the prevalence of illegal dumping which can lead to a decreased quality of life and more crime. Illegal dumping often occurs in parks or other public spaces, discouraging their use by residents and thus making these spaces more susceptible to becoming areas that support criminal activity. Increasing the capacity of DumpBusters to respond to residents' complaints and enforce illegal dumping laws will realign local resources to implement social programs, while at the same time engaging enforcement agencies like MPD and DPW in their implementation. Having the resources requested in this enhancement will help ensure the program's success.		168,400
Gun Violence Prevention	F08316	3.16	Expand Access to Trauma-Informed Mental Health Services	This investment will create new capacity among community partners to provide trauma-informed mental health services in coordination with violence intervention programs and activities.		2,051,250
Gun Violence Prevention	F09316	3.16	Expand Access to Trauma-Informed Mental Health Services	This investment will create new capacity among community partners to ensure same day access to trauma-informed mental health services for victims of gun violence, as well as alternative healing options and advocacy services. This includes alternative therapies like healing circles, art based therapies, mentor programs and traditional based trauma informed therapies like cognitive behavioral therapy.	This initiative is supported by strong evidence. Randomized experiments of functional family therapy (FFT, in Philadelphia) and cognitive-behavioral therapy (CBT, in Chicago) led to decreases in violent-crime arrests and felony charges among high-risk populations.	5,184,560
Gun Violence Prevention	F10316	3.16	Expand Credible Contacts - Credible Messengers	This investment in expanding the Credible Messenger role to include community engagement, resource matching for community members and referrals for support. The goal of this initiative is identify at least 70% of all participants as "persons of promise" and connect them to resources.		1,348,150
Gun Violence Prevention	F11316	3.16	Expand Credible Contacts - Violence Interruption	This investment will add additional community navigators to expand the scope of violence intervention services in Building Blocks DC neighborhoods.	This program is supported by moderate evidence. It is inspired by the Cure Violence model. A quasi-experimental study of violence interruptors in New York City found that, compared to similar areas of the city, gun violence rates declined significantly in two neighborhoods operating programs inspired by the Cure Violence Model. Additionally, young men in these neighborhoods reported declining support for violence as a means of settling personal disputes. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	24,128,530
Gun Violence Prevention	F12316	3.16	Expand Pathways Program	This investment will expand the Pathways program to a second location with 3 cohorts of 25 participants, serving 75 additional residents at high risk of being involved in gun violence.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	13,604,583
Gun Violence Prevention	F13601	6.01	Expand READY Center Access	Funds will be used to expand access for returning citizens and persons at high risk of being involved in gun violence to the Resources to Empower and Develop You (READY) Center, a "one-stop shop" for DC residents to get connected to government services including those provided by the DMV, DOES, DHS and other partners.		1,425,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Gun Violence Prevention	F15601	6.01	Rec Center Late Night Operating Hours	This investment will be used to support the District's Building Blocks Initiative by providing resources to the Department of Parks and Recreation's (DPR) to combat violence prevention through recreational programs and activities for at-risk youth and young adults by expanding late-night hours and programs, mobile recreation, and the FitDC3 Initiative for the summer season. DPR will will expand hours and programming at three (3) locations, including organizing up to nine (18) FitDC3 events, and expand mobile recreation activations by six (6) events for the FY 21 summer season, which is three (3) months. Late-night hours will expand the operating hours from 9 PM to 11 PM a up to five (5) night per week.		6,535,000
Gun Violence Prevention	F15601	6.01	Rec Center Late Night Operating Hours	This investment will be used to support the District's Building Blocks Initiative by providing resources to the Department of Parks and Recreation's (DPR) to combat violence prevention through recreational programs and activities for at-risk youth and young adults by expanding late-night hours and programs, mobile recreation, and the FitDC3 Initiative for the summer season. DPR will will expand hours and programming at three (3) locations, including organizing up to nine (18) FitDC3 events, and expand mobile recreation activations by six (6) events for the FY 21 summer season, which is three (3) months. Late-night hours will expand the operating hours from 9 PM to 11 PM a up to five (5) night per week.		6,535,000
Gun Violence Prevention	F15601	6.01	Rec Center Late Night Operating Hours	This investment will be used to support the District's Building Blocks Initiative by providing resources to the Department of Parks and Recreation's (DPR) to combat violence prevention through recreational programs and activities for at-risk youth and young adults by expanding late-night hours and programs, mobile recreation, and the FitDC3 Initiative for the summer season. DPR will will expand hours and programming at three (3) locations, including organizing up to nine (18) FitDC3 events, and expand mobile recreation activations by six (6) events for the FY 21 summer season, which is three (3) months. Late-night hours will expand the operating hours from 9 PM to 11 PM a up to five (5) night per week.		6,535,000
Gun Violence Prevention	F16312	3.12	Housing Assistance and Relocation Services	This investment will establish a flexible housing assistance program to assist victims of gun violence or residents at risk of gun violence with relocation and to offer short- or medium- term housing stabilization to assist in violence intervention.	This initiative is supported by strong evidence. A randomized housing-mobility experiment studied the effects of relocating families from high- to low-poverty neighborhoods on juvenile crime. Findings seem to suggest that providing families with the opportunity to move to lower-poverty neighborhoods reduces violent criminal behavior by teens. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	7,100,000
Gun Violence Prevention	F17601	6.01	Intensive Case Coordination	This investment will support a community-based organization to provide case coordination services in Building Blocks DC neighborhoods. Additional case coordinators will be able to conduct more targeted outreach to victim and their families, work within communities to assess needs for services, and work across systems to ensure that individuals and their families are receiving coordinated care from all providers necessary.		3,550,000
Gun Violence Prevention	F18601	6.01	Pathways Champions Team	Add 4 temporary outreach positions for graduates of the Pathways program to engage residents in Building Blocks DC neighborhoods, connect them with services and activities, and assist in developing and achieving neighborhood goals. Includes funding for one program coordinator.		1,011,500
Gun Violence Prevention	F19601	6.01	Pathways/Pre-Pathways Participation Incentives	This investment will provide modest incentives to Pathways participants, or potential candidates for the Pathways program, to participate in services and wellness care and to achieve self-identified success milestones such as obtaining legal identification, pursuing education or employment, or maintaining safe and healthy behaviors.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	700,000
Gun Violence Prevention	F20207	2.07	Project Empowerment Expansion (DOES)	As part of Building Blocks DC, this project will expand the existing Project Empowerment seats by 150 and extend subsidized employment from 6 to 12 months, with follow-up for the year after the end of the program. The program will also provide wraparound services for Building Blocks DC Project Empowerment participants, including mental health supports, program coordination, and job placement services.	Parts of this initiative are supported by strong evidence. Randomized experiments of subsidized work programs for high-risk participants (e.g., Enhanced Transitional Jobs Demonstration for returning citizens or READI Chicago program those at risk for gun violence) have found some decreases in engagement in violence and recidivism.	13,783,389
Gun Violence Prevention	F23316	3.16	Restorative Justice Training	This investment will provide training for community leaders in Restorative Justice principles and stipends for carrying out Restorative Justice practices.		600,000
Gun Violence Prevention	F24601	6.01	Security Improvement Rebates/Subsidies	This investment will provide a partial subsidy of certain security improvement costs for private property owners to encourage increased safety in Building Blocks DC neighborhoods. This includes funding for lighting, fencing, and other security enhancements to properties.		500,000

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Initiative	Project Code	EC	Project Name	Project Overview	Use of Evidence	Total FY 2021 - 2025
Gun Violence Prevention	F25316	3.16	Community Violence Intervention Certification	UDC has an ongoing partnership with the Gun Violence Prevention Program to develop a non-academic certification program across four weeks for the District. This certification process ensures that outreach workers and other professionals that may encounter youth or other at-risk populations in their work are consistently and effectively trained in best practices for working with young people and/or the target population, with a concentrated focus on youth at risk of or experiencing homelessness and/or sexual exploitation. The certification curriculum involves more than fifty hours of training, consisting of classroom discussion and fieldwork. Trainees participate in two three-day classroom sessions (called Classroom 101 and 201). After initial discussion (Classroom 101), trainees will be required to complete guided fieldwork before their next session (Classroom 201). The fieldwork is designed to prepare trainees for the second classroom session's practical application and problem-solving activities. After their second classroom session, trainees will complete the second set of fieldwork and an evaluation, at which point trainees will be certified.		1,524,000
Gun Violence Prevention	F26601	6.01	Streetscapes	This investment will add or accelerate projects to enhance pedestrian and bicycle safety and overall aesthetics of select street segments throughout the District.		34,000,000
Gun Violence Prevention	F27312	3.12	Temporary Safe Housing for Victims/Persons At Risk of Gun Violence	This investment will establish emergency housing to address immediate safety needs for residents at risk of gun violence AND establish a flexible housing assistance program to assist victims of gun violence or residents at risk of gun violence with relocation and to offer short- or medium-term housing stabilization to assist in violence intervention.	This initiative is supported by strong evidence. A randomized housing-mobility experiment studied the effects of relocating families from high- to low-poverty neighborhoods on juvenile crime. Findings seem to suggest that providing families with the opportunity to move to lower-poverty neighborhoods reduces violent criminal behavior by teens. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	7,780,000
Gun Violence Prevention	F28316	3.16	Promise Rides	This project will provide transportation services to support the Building Blocks DC gun violence prevention initiative. Transportation will be provided by for-hire vehicles to connect individuals at risk of committing or being the victim of gun violence to trauma and victim support services, crime prevention initiatives, or to job trainings or job seeking activities.		525,000
Gun Violence Prevention	F29601	6.01	Cure the Streets Expansion	This funding supports four new Cure the Streets locations. Cure the Streets is a violence interruption program that aims to reduce gun violence in communities with high incidents of gun violence.		9,943,870
Reduction of Healthcare Disparities	G01201	2.01	Capital Area Food Bank	This investment will expand access to nutritious foods through direct pick-up and delivery of food benefits for low-income residents aged 60+ who are disproportionately affected by food insecurity. The expansion will be implemented from October 2021 to September 2022. DC Health and grantee Capital Area Food Bank aim to strengthen and support clinical-community linkages to receive referrals from health systems and clinical partners into food access programs for residents aged 60+. Residents will be able to receive services at an in-person distribution location (over 50 across the District) or by home delivery. These funds will be utilized to expand access to foods through increased enrollment and increased delivery services. Funds will also be utilized to support additional performance oversight of the grantee. The intended outcome is increased food security for residents aged 60+.		1,000,000
Reduction of Healthcare Disparities	G02112	1.12	DC Practice Transformation Collaborative	The Collaborative builds on past and current technical assistance to serve as a community-wide place for best practices and learning and provide individualized practice support for providers. It will support healthcare providers in delivering whole-person care across the care continuum, using population health analytics to address complex medical, behavioral health, and social needs, and transition to value-based purchasing.		4,500,000
Reduction of Healthcare Disparities	G03110	1.10	Expansion of Telehealth Services (DBH)	This project will expand telehealth services to 4,150 District residents to support continuity of care in a safe home environment, minimize psychiatric crisis episodes that could lead to emergency room visits, and decrease social isolation—a known trigger for substance use.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	3,590,000
Reduction of Healthcare Disparities	G04601	6.01	Funding cover costs for Kingdom Care Village	This investment will allow Kingdom Care village to offer educational workshops and computer classes to Ward 8 seniors. Provides groceries and fresh produce to seniors through their Gleaning and Share foods program and serves approximately 70 seniors through this program. DACL will award the funds to IONA Senior Services to provide the services mentioned above.		35,529

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Reduction of Healthcare Disparities	G05601	6.01	Doula and Transportation Services for Low-Income Mothers	The initial funding will be utilized to begin a study and assessment to measure improvements to maternal health outcomes from doula support for Medicaid and Alliance participants. The results of this study will be utilized to design a program that aligns with the Mayors Maternal and Child Health Initiatives and the Maternal Health resource and Access Act of 2021 introduced by Councilwoman George.		1,440,000
Reduction of Healthcare Disparities	G06512	5.12	Childhood Lead Exposure Prevention	This project will fund the portion of the Childhood Lead Exposure Act of 2017 that pertains to the Public Charter Schools in DC.		3,000,000
Reduction of Healthcare Disparities	G07112	1.12	Health Premium Support	This project will help approximately 740 small businesses (including non-profits) that provide health insurance coverage to approximately 8,300 employees and 2,000 residents with individual health insurance coverage through DC Health Link. Emergency relief for past due premiums will help District small businesses and residents stay insured; provide District small businesses and residents the relief needed to recover financially as we turn the corner on COVID; and prevent medical bankruptcies and bad credit related to unpaid premiums. For small businesses, having access to capital is key and bad debt hinders or in some cases forecloses access to capital to start and grow a business. Absent emergency COVID relief, the economic negative impact of COVID could last for years into the future.		15,000,000
Reduction of Healthcare Disparities	G08112	1.12	Howard University Centers of Excellence	Howard University is establishing or expanding five DC Health-approved Centers of Excellence (CoEs): sickle cell disease, women's health, substance use and co-occurring disorders, trauma care and violence prevention, and oral health.		8,482,500
Reduction of Healthcare Disparities	G09112	1.12	Increase Access to Telehealth	This investment will enable people with Intellectual and Developmental Disabilities (I/DD) to remotely access physicians on demand. The intent of this investment is to: (1) Reduce the total number of emergency room visits per year among people with I/DD; (2) Reduce the total number of unplanned inpatient hospitalizations per year among people with I/DD; and (3) Achieve long-term improvement of health outcomes for people with I/DD.	This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	802,138
Reduction of Healthcare Disparities	G10110	1.10	Intensive Care Coordination Management	This project will support Intensive Care Coordination teams to improve behavioral health outcomes and adherence for individuals that have been disconnected from care.		3,444,000
Reduction of Healthcare Disparities	G11201	2.01	Produce RX	This investment will expand Produce Rx, an initiative supported by the District to connect residents with diet-related chronic health conditions such as diabetes, stroke, heart disease, certain cancers, and HIV with evidence-informed food access interventions in an effort to cost effectively improve health outcomes, decrease utilization of expensive health services, and enhance quality of life for these individuals who are often socially, as well as medically, vulnerable. The expansion will be implemented from October 2021 to September 2022. Produce Rx aims to strengthen and support clinical-community linkages to connect and build coordination among health care providers, community organizations and government agencies. Patients are provided weekly vouchers for fresh fruits and vegetables by their health care provider to be redeemed at a retail grocery stores. These funds will be utilized to expand the initiative to recruit additional health care providers to participate and reach additional residents. Funds will also be utilized to support additional performance oversight of the grantee. Intended outcomes include improved chronic disease indicators and increased food security.		1,000,000
Reduction of Healthcare Disparities	G12201	2.01	Senior Meal Delivery	Due to the COVID-19 public health emergency, seniors that received meals at one of the congregate sites in the District have been transferred to home delivery. This has created a high demand for refrigerated and frozen prepared meals that can be delivered and consumed at home. The funds will be utilized to serve approximately 4000 Seniors in the District with Home Delivered and congregate Meals. The project began on 7/1/2021 and the funds were allocated to the meal vendors.		4,600,000
Reduction of Healthcare Disparities	G13601	6.01	Study on the Health of LGBTQ+ residents	The LGBTQ Health report serves as a descriptive assessment of the health of the LGBT community in Washington, DC. Data presented in the report is designed to 1) increase public awareness of the overall health of the LGBT community in the District of Columbia 2) provide baseline data that may be used to support funding proposals and develop reports that help guide decisions for improving the health of the LGBT community 3) Highlight issues, determine needs, evaluate methodology, identify gaps and prioritize service areas 4) improve culturally competent medical care and prevention services to the LGBTQ population and 5) Monitor progress toward achieving LGBTQ Health People objectives		50,000
Reduction of Healthcare Disparities	G14203	2.03	TANF Cost Support	This investment will meet the needs of residents in the Temporary Assistance for Needy Families (TANF) program. The District's TANF program provides cash assistance to families in need, along with a suite of services to facilitate their path to success. Families enrolled in the District's TANF program may receive benefits so long as they are income eligible and have a child in the home. TANF also offers access to a variety of supportive services they can bundle together to meet their individual needs. DHS employs a Two-Generation Approach to reaching and serving families so children and parents can rise together.		23,000,000
Reduction of Healthcare Disparities	G37201	2.01	Produce Plus Program	This enhancement supports the Produce Plus Program which empowers residents receiving SNAP, WIC, TANF, SSI Disability, Medicare, and Medicaid to purchase fresh, nutritious foods. This additional funding will address high demand for the program which currently has a waitlist for participants.		291,000

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Reduction of Healthcare Disparities	G38201	2.01	Home Meal Delivery for Individuals with Serious Illness	This enhancement will maintain FY 2021 funding levels for supports home delivered meals for individuals with serious illnesses.		75,000
Reduction of Healthcare Disparities	G39201	2.01	Joyful Food Markets	This enhancement supports Joyful Food Markets, which are free pop-up markets at District elementary schools that provide groceries to children and families facing food insecurity. This funding will increase the reach of the program by 21%, allowing it to reach half of all enrolled elementary students in Wards 7 and 8.		325,000
Reduction of Healthcare Disparities	G40201	2.01	Healthy Corner Store Partnership Program	This enhancement supports the Healthy Corner Store Partnership Program, which delivers low-cost produce to corner stores, and provides SNAP matching dollars for produce purchases. This increase in funding will double the number of stores offering SNAP Match produce incentives and support the roll-out of WIC benefits and consumer nutrition education at corner stores.		250,000
Reduction of Healthcare Disparities	G41111	1.11	Opioid Antagonist Kits	This project will fund a provision of the Opioid Overdose Treatment and Prevention Omnibus Amendment Act of 2020 requiring the Metropolitan Police Department to provide opioid antagonist rescue kits to certain District employees and create guidance regarding their distribution and administration for the purposes of overdose treatment and prevention.		359,000
Learning Acceleration	H01306	3.06	Access-2-Quality Grants	The Access to Quality grant program provides funds to improve the supply of child care services for infants and toddlers and increase the number of quality and high-quality infant and toddlers slot in the District.		10,000,000
Learning Acceleration	H02213	2.13	Back-2-Work Childcare grants	The Back to Work Childcare grant program will provide funds to support reopening and maintaining the operations of child care programs in the District during the recovery from the public health emergency.		32,015,233
Learning Acceleration	H03303	3.03	Boost Camps	DPR was pleased to introduce Boost Camps for Summer 2021. This new offering focuses directly on addressing learning loss and is available to students for free. Boost Camp participants will experience balanced human development, build strong positive connections with their peers, and learn in a safe environment. DPR partnered with six District public and charter schools to offer 600 students a combination of high-quality enrichment and recreation in addition to an academic component to address learning loss attributed to the COVID-19 pandemic and accelerate learning in Summer FY21.		1,919,579
Learning Acceleration	H04305	3.05	Build Central Capacity to Help LEAs Re-Engage Students	4 positions to support locating and re-engagement of students brought to the attention of CFSA by DCPC (public/charter) for failure to attend school.		656,940
Learning Acceleration	H05601	6.01	Childcare Worker Fund: Incentives Pilot	This investment will pilot and examine the implementation of retention incentives (bonuses) for early childhood workers who stay in their profession for more than 12 months or complete an education credential.	The incentives pilot is supported by strong evidence. As part of Virginia's Preschool Development Grant Birth through 5 (PDG B-5) initiatives, some early educators were selected by lottery to be offered a retention incentive of \$1,500. In this well-designed and well-implemented RCT, those selected to receive the payment were 11 percentage points less likely to have left their sites than teachers in the control group. Effects were largest among early educators working in child care settings, who often face the lowest base levels of compensation. Additionally, this initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	3,000,000
Learning Acceleration	H06601	6.01	Childcare Worker Fund: Scholarships	This investment will provide additional college scholarship funding for early childhood educators seeking a CDA, Associates degree, or Bachelors.		2,000,000

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Learning Acceleration	H07601	6.01	College Rising	<p>Overview: College Rising will provide new dual enrollment opportunities and "to and through" mentorship to low-income high school students and first-time college goers. The College Rising program is designed to help students who have strong potential to succeed in college but need additional exposure, support and mentorship to get there. Dual enrollment and early college high schools are evidence-based strategies that increase not only college access and enrollment, but also high school graduation rates, high school academic achievement, and high school attendance rates.</p> <p>Approx. Timeline: The College Rising program will identify subgrantees for the mentorship component of the program by mid November 2021 and start to fund dual enrollment opportunities for the Spring 2022 academic semester. Mentors and mentees will be matched as students enroll in the spring semester at various local institutions of higher education (IHEs). Students will be matched with mentors from local community based organizations (CBOs) that will be identified in mid-November 2021.</p> <p>Primary Delivery Mechanism and Partners: Students will take dual enrollment courses at local institutions of higher education that partner with the DC Dual Enrollment Consortium program including, but not limited to (new partners expected): Bard College, Bay Atlantic University, Catholic University of America - Undergraduate Admissions, Catholic University of America - Metropolitan School of Professional Studies, Marymount University, Montgomery College, Trinity Washington University, University of the District of Columbia</p> <p>Intended Outcomes</p> <ul style="list-style-type: none"> - Students will be matched with mentors - Students will successfully complete dual enrollment courses each semester 		3,993,754
Learning Acceleration	H08110	1.10	DBH Educator Mental Health Program	This project will fund mental health consultation services and an online Healthy Teachers support group to help District teachers and staff manage stressors related to the impact of COVID and enhance resilience.		881,331
Learning Acceleration	H09207	2.07	Earning for Learning MBSYEP	This investment will expand the Marion Barry Summer Youth Employment program for high school students in need to credit recovery or summer learning. Students participating in the SYEP "Earning for Learning" model are paid to complete summer course work at their school and complete meaningful workforce development projects, intern or engage in career focused skillbuilding.		11,512,755
Learning Acceleration	H10601	6.01	Every Day Counts! Expand Effective Attendance Practices	This project is conducting a Back to School campaign to build collective confidence, clarity, and momentum around School Year 2021-22 reopening. DME is working with LINK SP to promote the campaign through media (i.e., radio, television, transit, print, and digital) and grassroots strategies (direct outreach to families, business establishments, nonprofits, and other organizations that serve our target communities). The Back to School campaign is particularly targeting families who may have disengaged from the school system and connecting them with a strong, coordinated message, delivered through trusted messengers, that returning to school is safe and that in-person learning is better and necessary for the wellbeing of their child. The campaign will also highlight the most joyful elements of in-person learning and provide clear answers for how we are putting strong, evidence based programs in place to support the overall safety, wellbeing, mental health and academic needs of DC youth. This project will focus on re-engaging truant and chronically absent students by providing and sustaining evidence-based attendance strategies (attendance letters & technology) tailored to school communities' needs. Funds will be used for the attendance letters, communication technology platforms, and to hire a data analyst who will provide ongoing analysis and monitoring of this initiative.	Parts of this project are supported by strong evidence. Randomized experiments find that sending letters to parents with personalized data on their student's attendance decrease chronic absenteeism and total number of days absent.	2,720,000
Learning Acceleration	H11601	6.01	Expand School-Based Mental Health Program	This project will support the expansion of school-based behavioral health services to all public schools in the District.		4,324,556
Learning Acceleration	H12601	6.01	Family Coaches	This is a project that was proposed but only partially approved by the Council. Based on insufficient funding to complete the project as planned, these funds will be reallocated.		
Learning Acceleration	H13110	1.10	Family Wellness & Support Program	The Family Wellness and Support Program includes enhanced initiatives to help families cope with the impact of the pandemic that include Wellness Wednesday, an online parent support group, the 24-hour Mental Health Hotline, and individual counseling sessions.		1,088,942
Learning Acceleration	H14303	3.03	High Impact Tutoring	This project will deliver high-impact and frequency tutoring (HIT) programs across all schools in order to mitigate the effects of interrupted instruction students experienced due to remote learning during the pandemic. The intended outcome is for participating students to demonstrate evidence of accelerated academic learning and recover learning impacted by the pandemic as evidenced by performance on academic assessments. The HIT initiative will target students who are academically behind and at risk of not graduating high school with college and career readiness knowledge and skills. HIT will be implemented across a three-year time frame, starting in fall 2021 and concluding in FY2024. The HIT initiative will be led by OSSE, and close partners include the Deputy Mayor for Education (DME); the Office of Out of School Time Grants and Youth Outcomes (OST); philanthropic partners such as CityTutor DC; and community-based organization (CBO) partners yet to be determined who will provide tutoring services to students.	High-impact tutoring is supported by a strong evidence base. A recent meta-analysis of 96 randomized evaluations of high-impact tutoring found that these programs consistently lead to large improvements in reading and math learning outcomes for students. Additionally, this initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	38,000,000

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Learning Acceleration	H16207	2.07	Reimagining DC High Schools: Work-Based Learning Investments	To connect DC students to in-demand jobs in the District and to catalyze future economic growth, DC will provide students with critical work-based learning experiences through school-year internships for 12th grade students, expansion of work-based learning experiences starting in middle school, and the launch of an Advanced Technical Center, which will serve as a regional hub of Career and Technical Education programming and innovation.	Some of these initiatives are supported by strong evidence. Specifically, a randomized control trial of high-school internships in Washington DC and Baltimore, MD, found that the program increased graduation and college application among male students; and increased postsecondary education and attainment among male students. Among both male and female students, it increased comfort completing FAFSA and other scholarship applications, and increased soft skills. This initiative is being considered for launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. Because this program was only recently approved and is currently being designed, it would be premature to commit to a specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different experimental and quasi-experimental evaluation approaches.	20,553,000
Learning Acceleration	H16601	6.01	Reimagining DC High Schools: Advanced Technical Center	This investment will secure non-capital eligible furnishings and equipment for an acquired and renovated of an Advanced Technical Center (ATC) in the Spingarn site. ATC facilities will support three programs of study, one of which would focus on a Licensed Practical Nurse (LPN) to Registered Nurse (RN) pipeline and another will focus on an IT (cybersecurity) pathway. The other program of study will be determined by the exploratory committee which will be convening in June of 2021. The equipment costs will include equipment such as computer labs, hospital beds, health simulators, and other equipment that is typically cost prohibitive for individual schools to procure.		4,000,000
Learning Acceleration	H17304	3.04	SBMH: Evidence Based Curricula and Programming	This investment will provide school behavioral health teams with professional development and resources to support their implementation of evidence and research-based programs to support trauma focused and cognitive behavioral therapeutic interventions. OSSE will work to launch self-paced training access and technical assistance sessions to support providers with implementation by November 2021.		167,000
Learning Acceleration	H18304	3.04	Healthy Futures Expansion	This project will provide trauma-informed treatment onsite for the first time at select child development centers in communities most impacted by COVID-19 and enhance early childhood consultation services that support young children and their families.		1,441,236
Learning Acceleration	H19601	6.01	Sports in DC Review	The project will identify opportunities to establish Washington, DC as a nationally-recognized locale for competitive high school and post-secondary sports for residents, to help develop and retain secondary and post-secondary athletes, and attract new student athletes to the city. The types of opportunities to be explored include sports programming, athletic league development, human capital development (e.g., coaches), and facilities and field space. These funds will be used to hire personnel to execute stakeholder facilitation and synthesize research & analysis into a final set of recommendations.		300,000

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Learning Acceleration	H20303	3.03	Summer Plus	<p>The DPR Summer Plus initiative is a request for resources to expand the agency's summer operations to include academic enrichment camps, the Ward 7 & 8 Initiative camps, expanding teen career camps, and summer learn-to-swim classes. The Summer Plus initiative will be a new 6-week camp program, offering roughly 1,100 camp slots per two week session for a total of 3,300 camp slots for youth ages 3-13. Additionally, DPR aims to engage an additional 1,200 youth ages 14-21 through the SYEP program, and more than double the number of slots offered through DPR's teen career camps. Note: for this portion, DOES would need an additional \$1.34 million for SYEP salaries.</p> <p>To have youth Ready to Learn, the programming would be organized as a ½ day academic program and ½ day recreational programming by age groups: 1-13, 14-15, and 16-21. To achieve this, DPR will-Contract with an academic services provider to provide academic enrichment to all students enrolled in camps. DPR will work with the Office of the State Superintendent of Education (OSSE) and the Academic Service Provider to determine which education components will be offered and how the impact of academic support will be measured.-For students ages 3-13, a full day camp experience consisting of academics and recreation will be offered.-For students ages 14-15, Standout Summer will offer ½ day Teen Career Camps in partnership with DOES that build off MBSYEP model to provide training in creative professions such as performing arts, jewelry making, music production, radio broadcasting, and more. Teen camps have been offered in previous years as full day operations, but can be shortened to accommodate ½ day academic enrichment/summer school and still offer a meaningful professional experience to enrolled youth.-For youth ages 16-21, the Summer Plus initiative provides employment opportunities in partnership with DOES for young people to mentor, assist, co-facilitate, and support the afternoon recreational programming for younger students following the completion of ½ day academic enrichment/summer school.</p> <p>In addition to the academic camps, the Summer Plus initiative would encompass DPR's Ward 7 & 8 Initiative to provide free camps to children and youth ages 3-13 experiencing homelessness, at-risk for homelessness, and/or in foster care from across the District. These historically free camps would be redesigned to include an educational component and would be principally focused on delivering educational and recreational opportunities, providing an additional 500 Standout Summer Camp slots exclusively to communities that have been and continue to be disproportionately impacted by the pandemic. Finally, DPR would integrate learn-to-swim classes as part of the Summer Plus Initiatives.</p>		11,300,000
Learning Acceleration	H21304	3.04	Support Students in Crisis	This investment will allow OSSE to implement a school mental/behavioral health crisis policy technical assistance program, which will help LEAs build their schools' capacity to assess and respond to student crises through vendor and OSSE facilitated consultation. OSSE will work to begin vendor-facilitated engagements in early 2022, and begin with charter LEAs newly opened in SY20-21 and SY21-22.		1,000,000
Learning Acceleration	H25601	6.01	Child Care Subsidy Payments	The District provides robust funding in support of the child care sector. This includes local funding that provides subsidy payments that assist low-income residents and families with access to high quality, affordable health care. This local revenue replacement funding will continue the District's commitment to providing those subsidy payments to assist eligible families pay for child care.		87,441,263
Learning Acceleration	H26305	3.05	Out-of-School-Time Grants	The District currently provides funding that distributes grants to a diverse set of organizations in order to provide children and youth in the District with out of school time programming. This funding will allow for additional grants to be issued in order to continue to meet the needs of students as they return to in person learning.		5,000,000
Learning Acceleration	H27601	6.01	Office of the Ombudsman Support	The State Board of Education's Office of the Ombudsman provides support for families with grievances across the public education landscape. This project will support 1.0 New FTE for the Office of the Ombudsman to support predicted increase in postpandemic family caseload.		385,520
Oversight, Accountability and Efficiency	I01701	7.01	Recovery Plan Implementation Support	This investment will support the efficient and effective implementation of ARPA initiatives. IS agencies will hire term FTEs and contractors to support contracting, facility, hiring, technology, and insurance needs in order for residents to receive ARPA-related services as soon as possible.		9,750,000
Oversight, Accountability and Efficiency	I02601	6.01	Cyber Security Upgrades	This investment will refresh critical network devices that are end of life (EOL) and end of maintenance (EOM) with no support. To keep up with changing technologies and threats, these investments are necessary to maintain the cyber security posture of the DC Government – core infrastructure refresh is the first step. To maintain the DC Government network devices.		0
Oversight, Accountability and Efficiency	I03601	6.01	Future of Work Study	This investment will examine what employees need to be healthy and productive as we enter a new era of work.		300,000
Oversight, Accountability and Efficiency	I04601	6.01	Launch, Evaluation and Monitoring	This project provides funding for social scientists, civic design experts and performance analysts to support the launch, evaluation and monitoring of new initiatives created with Federal stimulus funds.		4,555,001
Oversight, Accountability and Efficiency	I05601	6.01	OCFO Support	Provide appropriate oversight of the District's use of Federal stimulus funds.		1,212,366

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Oversight, Accountability and Efficiency	106601	6.01	Oversight of Federal Pandemic Appropriations to the District	This project will add additional capacity to the Office of the Inspector General (OIG) to conduct focused oversight of the District's use of Federal recovery funds. Specifically, OIG will use this funding to add staff, contractual expertise, and technology to leverage available data to identify risk areas. The OIG will then examine these risk areas through various oversight engagements, such as audits, evaluations or criminal investigations. The OIG's Medicaid Fraud Control Unit (MFCU) will also receive additional resources to oversee the expanded provisions to the District's Medicaid program. The intended outcome of the investment is to promote the economy, efficiency, and effectiveness of pandemic spending, and to prevent and detect fraud, waste, abuse, and mismanagement of the funds that are critically needed to support the District's recovery.		8,697,859
Oversight, Accountability and Efficiency	107601	6.01	Human Rights Caseload Support	The project will reduce OHR's case backlog. The number of pending cases has grown as a result of previous expansions of jurisdiction and responsibilities, as well as a significant increase in the number of cases filed. In addition, the public health emergency caused significant delays in the recruiting and onboarding of investigators. OHR will hire additional contractors whose sole focus will be to complete investigations of pending and aged cases with the goal of reducing the case backlog.		250,000
Youth Safety	J02303	3.03	Expansion of Afternoon Access Program to Support Student Learning	This investment will expand DPR's Afternoon Access program to support student learning. Afternoon Access offers youth a safe, supportive and well-structured environment Monday through Friday throughout the school year. Activities in the program curriculum provide quality educational, recreational, and cultural experiences that promote physical, intellectual, and emotional development. In addition, participants receive assistance with homework, participate in fitness activities and explore arts and cultural opportunities. The program provides support for youth's overall education. Adding resources to the Afternoon Access program will allow for greater accessibility to a highly impactful and popular program, and would allow participants with more opportunities to engage and activate learning that will complement and support their overall education. DPR will provide additional program supplies and contractual services, as well as purchase equipment and technology that can be used to add academic resources to support the revamp and expansion of this program.		1,192,315
Youth Safety	J03601	6.01	DC SchoolConnect	This project will provide transportation services to DC public school and DC charter school students East of the River in Safe Passage areas. The program will pick up students from microstops in the mornings and transport them to school. In the afternoons, the students will be picked up from the school and transported back to the microstops.		20,910,583
Youth Safety	J04316	3.16	Safe Passage - Man the Block	This project will ensure student & family safety as they travel to and from school by placing a trained and trusted adult in the surrounding communities. The work of the safe passage staff during and after school will help students build conflict resolution and mediation skills among students to decrease incidents of violence and increase their safety. The requested funds will be used to 1) hire a full time grant manager to manage the grants, grantees, school relationships, develop and plan training, and gather data and evaluate the safe passage program; and 2) begin the RFA process so that Community Based Organizations can apply to receive a grant to provide safe passage staff and hire the allocated staff to provide a safe, trusted adult presence for students and their families as they travel to and from school.		15,259,506
Youth Safety	J08316	3.16	Expand ONSE Leadership Academies	This investment in 6 additional FTEs and related costs doubles the number of schools participating in the Leadership Academies; it also supports additional funding for violence interruption contracts.		8,375,643
Other	K01601	6.01	Revenue replacement for EITC and CTC federal tax changes under the ARP	This project represents the replacement of funding needed as a result of conforming to ARPA related tax changes. Specifically, the Earned Income Tax Credit and Child Tax Credit.		39,800,000
Other	K02601	6.01	Kingman Park-Rosedale Community Garden	One-time funding to install a water connection for the Kingman Park-Rosedale Community Garden.		200,000
Other	K03601	6.01	Sworn Officer Hiring	This project will fund the hiring of new Metropolitan Police Department officers. Recurring costs will revert to the local budget after the expiration of the Federal funds' availability at the end of Calendar Year 2024.		15,447,449
Other	K04213	2.13	Access to Justice	This project increase increases support for Access To Justice initiatives through the Civil Legal Counsel Projects Program, with a focus on eviction diversion and defense. The Civil Legal Counsel Projects Program serves families at 250% of the federal poverty level. These families have very limited income, cannot afford to hire an attorney, often are working minimum or low-wage jobs, and also often have housing subsidies.		15,000,000
Other	K05601	6.01	EITC Expansion Administration and Outreach	One-time funding to support the administrative costs associated with expanding the District's earned income tax credit and providing outreach to eligible taxpayers.		360,000
Economic Recovery for Residents and Businesses	K06601	6.01	Deanwood Small Area Plan	One-time funding to support a small area plan for the Deanwood community.		250,000
Economic Recovery for Residents and Businesses	K07601	6.01	Ivy City Small Area Plan	One-time funding to support a small area plan for the Ivy City community.		250,000

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Economic Recovery for Residents and Businesses	K08601	6.01	Production, Repair, & Distribution Study	This project includes funding for a study of Production, Distribution and Repair (PDR) zones as well as two term employees to assist with the study and other one-time planning activities funded in FY 2022. PDR zones are intended to encourage the retention of viable land for warehousing, distribution, manufacturing and industrial activities in the District while minimizing adverse impacts on more restrictive zones. This project funds section 4 of the Comprehensive Plan Amendment Act of 2021 (D.C. Act 24-110), which requires the Office of Planning to develop and submit a report giving additional guidance on the following: (1) Identification of the amount, location, and characteristics of land sufficient to meet the District's current and future needs for PDR land; (2) Quantifiable targets for PDR land retention; and (3) Strategies to retain existing and accommodate future PDR uses, particularly for high-impact uses. Further, the study will address the Council's concern that mixing other uses, particularly residential, with PDR uses will create economic conditions and land-use conflicts that will reduce land and areas available for PDR uses, particularly high-impact uses. The study shall incorporate racial equity analyses.		425,206
Other	K09601	6.01	General Government Services	Within the Revenue Replacement Expenditure Category, \$26.2 million was allocated to balance the District's four-year financial plan. The District complied with the federal requirement that these funds not be used directly for pension deposits, contributions to reserve funds, or debt service.		26,175,310
Other	K10601	6.01	Cyber Security Staffing	This project shifts existing cybersecurity employees to Federal funds.		1,776,360
Economic Recovery for Residents and Businesses	K11601	6.01	Department of Buildings Act	This project provides funding for a new Department of Buildings to oversee construction compliance, enforce building code, issue permits, conduct inspections, and pursue enforcement against illegal construction, pursuant to the Department of Buildings Establishment Act.		16,830,941
Other	K12601	6.01	Charter School Stabilization Fund	This project will provide a portion of the funding for charter school stabilization to supplement the local budget.		10,208,530
WMATA Operating Support	L01601	6.01	WMATA Operating Subsidy	Within the Revenue Replacement Expenditure Category, DC will use funds in this project to help support its share of the operating costs of the regional transit system operated by the Washington Metropolitan Area Transit Authority (WMATA) in Fiscal Years 2023 and 2024.		102,008,898